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- Committed <u>General</u> Fund Balance/Working Capital
 - 10% 25% of total annual GF appropriation committed for major contingencies
 - Uncommitted fund balance in excess of the 10% policy requirement may be recommended for expenditure by the City Manager

(continued)



Other Committed Fund Balances:

- Enterprise Funds 25% reserve
- o Internal Service Funds 3% reserve
- Group Health Plans goal to:
 - ➤ pay administrative costs & claims based on most recent actuarial study in case plan ceases or change in third party administrator;
 - cover difference between revenues budgeted & the 110% of projected claims expense as catastrophic reserve

(continued)



- o General Liability Fund − goal to:
 - ▼ fund long-term liabilities, incurred but not reported & risk margin for adverse claims determined by actuarial recommendation & in CAFR;
 - ➤ protect against unexpected claims as catastrophic reserve equaling 25% of the average of incurred costs of claims over prior 5-year period;
 - protect against cost increases for purchased insurance coverage premiums equaling 25% of cost for purchased insurance over prior year

(continued)

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- Worker's Compensation Fund goal to:
 - ▼ fund long-term liabilities, incurred but not reported & risk margin for adverse claims determined by actuarial recommendation & in CAFR;
 - ➤ protect against unexpected claims as catastrophic reserve equaling 25% of the average of incurred costs of claims over prior 5-year period;
- o Debt Service Reserve Fund –strive to:
 - maintain balance for debt instruments of at least 2% of annual debt service appropriation(s)

Property Tax Rate for O&M

- Effective Tax Rate when property values decrease
- Current Tax Rate when property values increase, as long as the tax rate does not exceed the "rollback" rate

Multi-year Budget Model

 Business plans will be considered as part of future budget recommendations

(continued)



- Cost Recovery GF may recover support costs by charging other funds for administrative costs
- Zero Based Budgeting <u>Type</u> of Process will be used