### **Vibrant Economy**

| _egend | No Progress Reported | No Lead Parter D | Pesignated Initiated | Ongoing or Completed |
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Progress on some actions occurred even without the benefit of a lead partner.

| Growth            | and Economic Development   | nt of a load partition.  |        |
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| Strategy<br>VEC 1 | Growing, Thriving and Diverse Economy. Create a growing, thriving, and diverse economy built on existing and emerging industries that includes primary and multiplier job creation in targeted areas such as high-tech, research and development, port-related industries, healthcare, agriculture, military and related services, tourism, general business and retail. | Lead Partner   | Status |
| Action<br>VEC 1.1 | Annual Employer Survey. Conduct an annual survey to assess employer needs, issues, and opportunities and share findings with a broad based coalition, building community infrastructure to resolve issues, prepare the workforce, and identify opportunities.  | Corpus Christi Regional Economic Development Corporation (Primary Jobs) Corpus Christi Chamber of Commerce and Workforce Solutions of the Coastal Bend (Multiplier Jobs) |        |
| Action<br>VEC 1.2 | Economic Analysis. Create a Center for a Vibrant Economy to centralize, analyze, and publicize (as appropriate) the economic information gathered from various community stakeholders.   | Texas A&M University-Corpus<br>Christi and Del Mar College   |        |
| Strategy<br>VEC 2 | Retention/Expansion of Business and Industry. Support the retention and expansion of existing business and industry in the Coastal Bend.   | Lead Partner   | Status |
| Action<br>VEC 2.1 | Annual Visits with Primary Job Leadership. Conduct a comprehensive annual visitation program to personally connect with the leadership of major primary job-generating organizations, demonstrating regional commitment, discussing upcoming plans, and providing information, as needed, to support their mission and continued growth.                                 | Corpus Christi Regional<br>Economic Development<br>Corporation   |        |
| Action<br>VEC 2.2 | <b>Primary Job Organizations</b> . Recognize existing primary job-<br>generating organizations, to build stronger connections<br>between the organizations and the community, and identify<br>gaps in industry.  | Corpus Christi Regional<br>Economic Development<br>Corporation   |        |
| Action<br>VEC 2.3 | Regional Military Economic Development Alliance. Establish a Regional Strategic Military Alliance to determine critical support that the business community can provide to sustain and enhance the military assets of the Navy, Corpus Christi Army Depot, and defense contractors.  | Corpus Christi Regional<br>Economic Development<br>Corporation   | -      |
| Action<br>VEC 2.4 | Military Recognition and Engagement. Actively engage with military leaders to demonstrate community support through annual events, winging ceremonies, and participation in military base activities.  | Corpus Christi Chamber of Commerce   |        |
| Action<br>VEC 2.5 | Medical/Health Sciences Education Funding. Advocate to the Texas Legislature on behalf of Texas A&M-Corpus Christi and Del Mar College for increased funding to support medical/health sciences education.   | Corpus Christi Chamber of<br>Commerce  |        |
| Strategy<br>VEC 3 | <b>Expanded Port.</b> Expand Port Corpus Christi to be an even more robust center for international trade, attracting shipping and cruise lines and building stronger international economic relationships.  | Lead Partner   | Status |
| Action<br>VEC 3.1 | Strategic Needs Analysis. Engage large, port-related industrial customers in developing a strategic needs analysis and identifying long- and short-term business trends, issues and critical needs.  | Port Corpus Christi  |        |
| Action<br>VEC 3.2 | Naval Station Ingleside Redevelopment. Support the redevelopment of Naval Station Ingleside including securing planning funds, engaging the Texas A&M University System for redevelopment planning and marketing to potential businesses, and Texas Department of Transportation for improving access roads.   | Port Corpus Christi  |        |

**Vibrant Economy** 

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| Action<br>VEC 3.3  | Port Corpus Christi Funding. Identify long-term funding mechanisms to support Port Corpus Christi diversification with emphasis on key projects such as deepening and widening the Port and the LaQuinta Container Facility.   | Port Corpus Christi  |        |
| Action<br>VEC 3.4  | La Quinta Terminal. Support development of the La Quinta port terminal including engagement of U.S. Congress for funding of dredging, TCEQ/Army Corps of Engineers for permitting, and TXDOT for access road improvements.   | Port Corpus Christi  |        |
| Action<br>VEC 3.5  | Rail Service Support of Port Industries. Identify and actively solicit competitive rail service opportunities to support the needs of Port industries.   | Port Corpus Christi  |        |
| Action<br>VEC 3.6  | Enhanced Port Relations. Enhance and strengthen relationships with Laredo and other markets to increase the flow of goods and services through the Port.   | Port Corpus Christi  |        |
| Strategy<br>VEC 4  | Corporate Recruitment. Recruit organizations to move to the Coastal Bend by highlighting our business-friendly environment, skilled workforce, and abundant natural resources.   | Lead Partner   | Status |
| Action<br>VEC 4.1  | Targeted Recruitment Initiatives. Develop targeted lists of organizations for recruitment efforts by identifying regional assets (buildings, support companies, the Port) and infrastructure to complement specific primary job employers.   | Corpus Christi Regional<br>Economic Development<br>Corporation   |        |
| Action<br>VEC 4.2  | Targeted Marketing for Corporate Site Selectors and Commercial Real Estate Executives. Develop targeted marketing efforts focused on high-interest corporate site selectors and commercial real estate executives through personal interactions and participation in existing major industry marketing events.   | Corpus Christi Regional<br>Economic Development<br>Corporation   |        |
| Action<br>VEC 4.3  | Gap Analysis. Identify job-multiplier* employers such as retail, local distributors, or restaurants that might be attracted to the Coastal Bend area and develop marketing initiatives to attract, inform and/or incentivize their entry into this market.   | City of Corpus Christi<br>Economic Development<br>Department   | 1      |
|  | · ·  |  |        |
| Strategy<br>VEC 5  | Entrepreneurship. Promote and support business incubator efforts to encourage entrepreneurs, reflect favorable attitudes toward growth, and develop infrastructure to facilitate business growth.  | Lead Partner   | Status |
| Strategy   | Entrepreneurship. Promote and support business incubator efforts to encourage entrepreneurs, reflect favorable attitudes toward growth, and develop infrastructure to facilitate   | Lead Partner  Coastal Bend Business Innovation Center, Texas A&M University- Corpus Christi  | Status |
| Strategy<br>VEC 5  | Entrepreneurship. Promote and support business incubator efforts to encourage entrepreneurs, reflect favorable attitudes toward growth, and develop infrastructure to facilitate business growth.  Business Incubator. Leverage and grow the Coastal Bend Business Innovation Center to provide support for emerging   | Coastal Bend Business<br>Innovation Center, Texas A&M  | Status |
| Strategy<br>VEC 5  Action VEC 5.1  | Entrepreneurship. Promote and support business incubator efforts to encourage entrepreneurs, reflect favorable attitudes toward growth, and develop infrastructure to facilitate business growth.  Business Incubator. Leverage and grow the Coastal Bend Business Innovation Center to provide support for emerging primary job creation initiatives.  Commercialization of University Research. Support  | Coastal Bend Business Innovation Center, Texas A&M University- Corpus Christi Texas A&M University-Corpus  | Status |
| Strategy VEC 5  Action VEC 5.1  Action VEC 5.2  Action VEC 5.3  Action VEC 5.3 | Entrepreneurship. Promote and support business incubator efforts to encourage entrepreneurs, reflect favorable attitudes toward growth, and develop infrastructure to facilitate business growth.  Business Incubator. Leverage and grow the Coastal Bend Business Innovation Center to provide support for emerging primary job creation initiatives.  Commercialization of University Research. Support commercialization of college and university research.  Funding for Entrepreneurs. Establish funding structures such as "angel" networks and venture capital investments to provide needed capital for new entrepreneurial initiatives and  | Coastal Bend Business Innovation Center, Texas A&M University- Corpus Christi  Texas A&M University-Corpus Christi  Coastal Bend Business Innovation Center, Texas A&M University-Corpus Christi  Texas A&M University-Corpus Christi, Del Mar College | Status |
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| Strategy VEC 5  Action VEC 5.1  Action VEC 5.2  Action VEC 5.3  Action VEC 5.4 | Entrepreneurship. Promote and support business incubator efforts to encourage entrepreneurs, reflect favorable attitudes toward growth, and develop infrastructure to facilitate business growth.  Business Incubator. Leverage and grow the Coastal Bend Business Innovation Center to provide support for emerging primary job creation initiatives.  Commercialization of University Research. Support commercialization of college and university research.  Funding for Entrepreneurs. Establish funding structures such as "angel" networks and venture capital investments to provide needed capital for new entrepreneurial initiatives and start-ups in the Coastal Bend.  Formalization of Entrepreneurial Track Education. Initiate, formalize and promote entrepreneurial tracks in the business programs at Texas A&M University—Corpus Christi and Del Mar College, including curricula, instruction and degree offerings. | Coastal Bend Business Innovation Center, Texas A&M University- Corpus Christi  Texas A&M University-Corpus Christi  Coastal Bend Business Innovation Center, Texas A&M University-Corpus Christi  Texas A&M University-Corpus Christi, Del Mar College | Status |

**Vibrant Economy** 

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| Action<br>VEC 6.1  | Engaged Regional Leadership. Formalize a regional planning structure engaging public and private leadership at all levels focusing on key activities to effectively position the region for economic growth.   | Corpus Christi Regional Economic Development Corporation, San Patricio Economic Development Corporation |        |
| Action<br>VEC 6.2  | Local Economic Forums. Convene periodic forums facilitating discussions regarding regional economic trends, resources, opportunities and needs between stakeholders from primary and multiplier job employers and a broad range of community interests including non-profit leadership and post-secondary education. | No Lead Partner   |        |
| Strategy<br>VEC 7  | Business-Friendly Development Services. Provide more business-friendly development services through local governmental entities to promote growth and development in the region.   | Lead Partner  | Status |
| Action<br>VEC 7.1  | <b>Expedited Development Services Process.</b> Develop formal process empowering City's Economic Development Department to advocate for projects moving through Development Services processes.  | City of Corpus Christi<br>Development Services  |        |
| Action<br>VEC 7.2  | project scopes based on project attributes of size, complexity and composition.  | Development Services  | 1      |
| Action<br>VEC 7.3  | Staff Recognition Program. Identify an external stakeholder to establish and coordinate an Outstanding Work Recognition Program for City of Corpus Christi Development Services Department.  | No Lead Partner   |        |
| Action<br>VEC 7.4  | Accountability Scorecard. Institutionalize greater accountability in Development Services processes through a published scorecard with specific accountability measures for existing and proposed developments.  | City of Corpus Christi<br>Development Services  |        |
| Action<br>VEC 7.5  | <b>Staff Development.</b> Provide training, education and feedback to City of Corpus Christi Development Services staff based on surveys of Department clients.  |   |        |
| Action<br>VEC 7.6  | <b>Department Recognition.</b> Recognize and publicize successes in City of Corpus Christi Development Services to highlight progress made by the department and improve its image.  | City of Corpus Christi Public<br>Information Office   |        |
| Action<br>VEC 7.7  | <b>Utilities Master Plan.</b> Complete a City of Corpus Christi utilities master plan to provide a clear framework and greater certainty for future economic development activities.   | City of Corpus Christi Planning<br>Department   |        |
| Strategy<br>VEC 8  | Alternative Energy Industry Leader. Initiate a leadership role in attracting and promoting the alternative energy sector (wind, solar, nuclear, and bio-fuels) to position the Coastal Bend as a center for research/development and operations.   | Lead Partner  | Status |
| Action<br>VEC 8.1  | <b>Training Programs.</b> Establish training programs to prepare workforce with crossover technical skills that can be applied to wind turbine operations, solar technologies manufacturing and installation, nuclear technologies, and fuel cell production and systems.  |   |        |
| Action<br>VEC 8.1A | >Identify and capitalize on available funding to develop and<br>initiate curriculum, procure training resources, and help<br>transform existing energy industries to alternative energy.   |   |        |
| Action<br>VEC 8.1B | >Develop customized training initiatives to support energy companies engaged in exploration, refining, generation, transmission, distribution and retail services.   |   |        |
| Action<br>VEC 8.2  | Alternative Energy Council. Establish an Alternative Energy Council with broad representation to support research, development and manufacturing and identify funding resources and opportunities to fund the alternative energy strategies in this region (i.e. Federal stimulus funds.)                            | No Lead Partner   |        |

**Vibrant Economy** 

| Strategy<br>VEC 9 | Thriving Small and Local Businesses. Help small and local businesses thrive in an environment where entrepreneurship and ingenuity are encouraged, providing greater economic opportunities and consumer options for Coastal Bend residents.  | Lead Partner                          | Status   |
|-------------------|---|---------------------------------------|----------|
| Action<br>VEC 9.1 | Resource Information Portal. Provide a centralized on-line portal utilizing state-of-the-art technologies to assist small businesses in accessing the many existing online government and professional resources, serving as a clearinghouse to research support opportunities.   | Corpus Christi Chamber of<br>Commerce |          |
| Action<br>VEC 9.2 | User Guide for Small Business. Develop a guide for small and local businesses to better understand how to access services, answer "frequently asked questions," outline government-funded programs, and identify points of contact for contracting with primary job generating organizations to be distributed by chambers of commerce and business associations throughout the region. | Corpus Christi Chamber of<br>Commerce | <b>-</b> |

#### Jobs and Employment

|                    | d Employment   |  |          |
|--------------------|--|--|----------|
| Strategy<br>VEC 10 | Diversified Employment Market. Encourage a strong, diversified employment market that attracts population growth, with low unemployment and opportunities for anyone to train for and secure meaningful employment. No supporting actions are proposed at this time. | Lead Partner   | Status   |
| Strategy<br>VEC 11 | More Jobs for All Skill Levels. Seek and maintain jobs for Coastal Bend residents of all education and skill levels, including jobs that provide opportunities for advancement and long-term careers. No supporting actions are proposed at this time.               | Lead Partner   | Status   |
| Strategy<br>VEC 12 | Higher Education and Workforce Development. Ensure that higher education connects the community and industry, educating people to fill local jobs and creating a skilled workforce that draws employers to the region.   | Lead Partner   | Status   |
| Action<br>VEC 12.1 | Youth Job-Seeking Skills Development. Inventory existing best practices for teaching students job seeking/retention skills (interviewing skills, résumé building, work responsibility, employer expectations) for use in career centers and schools.                 | Workforce Solutions of the Coastal Bend  | <b>-</b> |
| Action<br>VEC 12.2 | <b>Workforce Analysis.</b> Commission periodic workforce studies that analyze and make future projections of the supply of and demand for skills and occupations in the region to identify critical needs.   | Workforce Solutions of the Coastal Bend  | <b>-</b> |
| Action<br>VEC 12.3 | Expanded Degree Programs Identification. Identify and develop needed degree programs as identified by industry outreach data and build coalitions to secure adequate funding from the Texas Legislature.   | Texas A&M University-Corpus<br>Christi & Del Mar College   | <b>-</b> |
| Strategy<br>VEC 13 | Local Career Options for Youth. Guarantee a variety of employment and career options for Coastal Bend youth and new college graduates, allowing them to remain in the area, earn a living wage, and thrive.  | Lead Partner   | Status   |
| Action<br>VEC 13.1 | Post-College Graduation Job Placement Assessment. Conduct post-college graduation surveys assessing job placement opportunities and job acceptance criteria and deliver survey results through a periodic economic summit or other information channels.             | Texas A&M University-Corpus<br>Christi Office of Planning and<br>Institutional Effectiveness, Del<br>Mar College |          |
| Action<br>VEC 13.2 | <b>Brain Drain Solutions.</b> Conduct survey focusing on 18-35 age groups to assess community attributes needed to retain graduates and young professionals. Provide data to business, government, and other institutions.   | Texas A&M University-Corpus<br>Christi Social Science<br>Research Center, Del Mar<br>College                     |          |

#### **Vibrant Economy**

#### **Wages and Salaries**

|                    | Increased Wages and Salaries. Increase local wages and salaries to reflect a better prepared and educated workforce, increasing the region's average wages and per capita income.  No supporting actions are proposed at this time.                                | Lead Partner | Status |
|--------------------|--|--------------|--------|
| 0,                 | <b>High-Tech and Corporate Jobs.</b> Provide opportunities for higher paying jobs in the Coastal Bend by increasing the number of high-tech and corporate employers moving into the region. <b>No supporting actions are proposed at this time.</b>                | Lead Partner | Status |
| Strategy<br>VEC 16 | Competitive Salaries in Health and Education. Establish meaningful dialogue about competitive salaries for teachers and medical workers that would attract and retain more qualified workers in the Coastal Bend. No supporting actions are proposed at this time. | Lead Partner | Status |

#### **Taxes**

| Strategy<br>VEC 17    | <b>Tax Incentives for Economic Development.</b> Provide tax incentives that attract businesses and industry to the region, bringing new jobs and spurring economic development.   | Lead Partner                             | Status |
|-----------------------|---|--|--------|
| Action<br>VEC<br>17.1 | <b>Growth Policies.</b> Finalize and support revisions to City tax incentive policies to promote aggressive growth.   | City of Corpus Christi, Nueces<br>County |        |
| 0,                    | Expanded Tax Base. Expand and diversify tax bases in both Nueces and San Patricio Counties to provide well-funded infrastructure and education that will support a growing population, improved economy and more jobs.  No supporting actions are proposed at this time | Lead Partner                             | Status |
|                       | Fair and Affordable Property Taxes. Work with appropriate governmental entities to ensure that property taxes in the Coastal Bend are affordable, fair, and shared by all neighborhoods, so no single segment of the community bears an unfair burden.                  | Lead Partner                             | Status |
| VEC 19.1              | Competitive Tax Structure. Establish a regionally competitive "ad valorem" sales tax and development fees to attract new development and fund enhancements that contribute to the region's quality of life.   | Corpus Christi Chamber of<br>Commerce    |        |

**Regional Identity and Promotion** 

|                    | a identity and Promotion  |  |        |
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| 0,                 | World-Class Communities. Establish the Coastal Bend as a renowned area of world-class communities that attract new residents to live, work, study, play and shop through cooperative marketing and branding.  | Lead Partner   | Status |
| Action<br>VEC 20.1 | <b>Cultural Diversity Initiatives.</b> Use the Council of Cultures in the Coastal Bend to support a broad range of initiatives including economic development.  | World Affairs Council  |        |
| Action<br>VEC 20.2 | "Quality of Life" Assessment. Conduct a comprehensive assessment of "quality of life" assets in the Coastal Bend and benchmark against cities to which the Coastal Bend has lost business.  | Corpus Christi Regional<br>Economic Development<br>Center      |        |
| Action<br>VEC 20.3 | Benefits of Living in the Coastal Bend. Develop a public awareness campaign highlighting the many benefits of living in the Coastal Bend area. Promote and air the campaign using a variety of communications channels such as television, radio, Internet, print, presentations and publication in national periodicals. | Corpus Christi Convention and<br>Visitors Bureau               |        |
| Action<br>VEC 20.4 | Regional Marketing Alliance. Establish a region-wide coalition to identify common elements to market to primary job organizations and visitors that reflect the quality attributes of the Coastal Bend.   | Corpus Christi Regional<br>Economic Development<br>Corporation |        |

**Vibrant Economy** 

| National Marketing Collaboration. Establish a mechanism      | Corpus Christi Regional   |   |
|--|---|---|
| for non-governmental organizations, developers, and other    | Economic Development  |   |
| groups to explore opportunities for collaborative national   | Corporation   |   |
| marketing efforts that leverage market penetration and offer |   |   |
| greater economies of scale.                                  |   |   |
| "Beaches Plus" Brand. Support the "Beaches Plus"             | Corpus Christi Convention and   |   |
| branding concept to promote regional assets beyond beaches   | Visitors Bureau   |   |
| and showcase the region as a place where industry and        |   |   |
| environment come together.                                   |   |   |
|  |   |   |
|  | Lead Partner  | Status  |
| demonstrate stewardship of unique community assets so that   |   |   |
| the Coastal Bend continues to attract tourists, talent and   |   |   |
| business. No supporting actions are proposed at this         |   |   |
| time.  |   |   |
|  | for non-governmental organizations, developers, and other groups to explore opportunities for collaborative national marketing efforts that leverage market penetration and offer greater economies of scale.  "Beaches Plus" Brand. Support the "Beaches Plus" branding concept to promote regional assets beyond beaches and showcase the region as a place where industry and environment come together.  Protecting Unique Community Assets. Protect and demonstrate stewardship of unique community assets so that the Coastal Bend continues to attract tourists, talent and business. No supporting actions are proposed at this | for non-governmental organizations, developers, and other groups to explore opportunities for collaborative national marketing efforts that leverage market penetration and offer greater economies of scale.  "Beaches Plus" Brand. Support the "Beaches Plus" Corpus Christi Convention and branding concept to promote regional assets beyond beaches and showcase the region as a place where industry and environment come together.  Protecting Unique Community Assets. Protect and demonstrate stewardship of unique community assets so that the Coastal Bend continues to attract tourists, talent and business. No supporting actions are proposed at this |

| Strategy<br>VEC 22 | Major Tourist Destination. Continue to develop the Coastal Bend as a major tourist destination for visitors from Texas, other states and around the world, including vacationers, convention and cruise lines guests.   | Lead Partner   | Status |
|--------------------|---|--|--------|
| Action<br>VEC 22.1 | <b>Barrier Island Casinos.</b> Conduct a comprehensive campaign through the Coastal Bend legislative delegation to establish casino gambling on the barrier islands.  | Corpus Christi Convention and Visitors Bureau                  |        |
| Action<br>VEC 22.2 | Tourism Benefits Public Awareness Campaign.  Develop a public awareness campaign to inform the community of the benefits of tourism to the region. Conduct the campaign using television, radio, Internet and social networking web sites.  | Corpus Christi Convention and Visitors Bureau                  |        |
| Action<br>VEC 22.3 | <b>Not Just for Tourists.</b> Promote Coastal Bend attractions and features encouraging community members to consider "staycations" – as well as visitors from outside the region.  | No Lead Partner  |        |
| Action<br>VEC 22.4 | <b>Convention Hotel.</b> Attract a major convention hotel to be developed adjacent to the American Bank Center.   | Corpus Christi Chamber of Commerce                             |        |
| Action<br>VEC 22.5 | Convention Center Expansion. Assess needs for future conventions to determine appropriate configuration for convention center expansion; and secure funding for expansion.  | Corpus Christi Chamber of Commerce                             |        |
| Action<br>VEC 22.6 | Facilities and Amenities. Inventory existing facilities and amenities to determine if they adequately meet the needs of visitors and develop necessary planning to encourage developing the ones that are identified as most important.   | Corpus Christi Convention and Visitors Bureau                  |        |
| Action<br>VEC 22.7 | Major Tourist Destination Resort Attraction. Develop a world class destination resort to attract leisure and high-end business travelers for professional conventions and meetings while providing resort amenities.  | Corpus Christi Regional<br>Economic Development<br>Corporation |        |
| Strategy<br>VEC 23 |   | Lead Partner   | Status |
|                    | Regional Directory of Tourism Assets. Inventory, catalog, interpret, package and market primary nature tourism assets identifying critical Coastal Bend natural resources and their stakeholder agencies to increase economic development opportunities (fishing, wildlife viewing, photography, birding, hunting, wind, waves and other scenic opportunities.) | Corpus Christi Convention and<br>Visitors Bureau               |        |
| Action<br>VEC 23.2 | <b>Guides and Outfitters Marketing Initiative</b> . Support nature tourism initiative by compiling, publishing and marketing information about guides and outfitters in the Coastal Bend.   | Corpus Christi Convention and Visitors Bureau                  |        |
| Action<br>VEC 23.3 | Guides and Outfitters Certification Curriculum. Develop curriculum for the Guides and Outfitters Certification program ensuring customer service, ethics, and expanded awareness of area conservation and making a better nature tourism experience.  | Corpus Christi Convention and Visitors Bureau                  |        |

**Vibrant Economy** 

| Strategy<br>VEC 24    | Tourist-Friendly Downtown and Waterfront. Build coalitions and work to establish and maintain Corpus Christi as a vibrant, tourist-friendly downtown with waterfront amenities that entice people to visit and stay for more than our beaches.  | Lead Partner                                       | Status |
|-----------------------|---|--|--------|
| Action<br>VEC 24.1    | Downtown and Waterfront Awareness Campaign. Develop a comprehensive awareness campaign that identifies marketing opportunities to bring activity and people to the downtown and waterfront areas for the purpose of generating revenue, awareness, support and interest in downtown Corpus Christi. | Downtown Management District                       |        |
| Action<br>VEC 24.1A   | >Erect a "marquee" in the IH 37/Shoreline median that displays events occurring in the downtown, Bayfront, Museum District, Heritage Park, Whataburger Field, and Port area.  | City of Corpus Christi Public Information Office   |        |
| Action<br>VEC 24.1B   | >Develop a "brand" concept for Downtown, Bayfront,<br>Museum District, Heritage Park, Whataburger Field, and<br>Port area providing an "identity" to incorporate into area<br>marketing.  | City of Corpus Christi                             |        |
| Action<br>VEC<br>24.2 | Customer Service Training Program. Implement a hospitality curriculum, with an emphasis on exceptional customer service, among all tourism and industry stakeholders in order to cultivate a high-level tourist experience.   | Del Mar College Center for<br>Economic Development |        |

### **Thriving Education, Arts and Entertainment**

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| Legend | No Progress Reported | No Lead Parter Designated ( | Initiated | Ongoing or Completed |  |

Progress on some actions occurred even without the benefit of a lead partner.

#### Early Childhood - Grade 12 Education

|                   | illdhood – Grade 12 Education   | I   | le     |
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| EAE 1             | Quality Public Schools. Ensure that the Coastal Bend has top quality public school systems with strong community support; well trained, motivated, empowered and sufficiently compensated teachers; new and/or improved facilities; and educational technologies that foster successful learning. | Lead Partner  | Status |
|                   | <b>Promoting Success.</b> Create a public awareness program highlighting how Coastal Bend schools meet the criteria of a high quality school system and encouraging continued public support.   | American Federation of Teachers   |        |
| Action<br>EAE 1.2 | Community Support for Educational Funding. Leverage community resources to influence local and state-level decisions regarding funding for public schools and critical community support agencies.  | Corpus Christi Chamber of<br>Commerce   |        |
| Strategy<br>EAE 2 | <b>Higher Graduation Rates.</b> Increase high school graduation rates through innovative programs and services designed to support individuals from diverse educational, cultural or special needs backgrounds.   | Lead Partner  | Status |
| Action<br>EAE 2.1 | Student Mentoring Programs. Encourage area school districts and colleges to identify and establish mentoring programs at the Pre-kindergarten to Grade 12 level aimed at supporting student needs.  | No Lead Partner   |        |
| Action<br>EAE 2.2 | Regional Retention Program. Secure support for and hold a unified Dropout Prevention and Recovery Day across the Coastal Bend, such as Corpus Christi Independent School District's (CCISD) "Keep Every Youth in School (KEYS) Walk."   | Education Service Center<br>Region 2  |        |
| Action<br>EAE 2.3 | <b>Dual Credit Opportunities.</b> Increase availability of early college programs/dual credit opportunities for students in the Education Service Center Region 2 service area.   | Corpus Christi Independent<br>School District, Del Mar<br>College, Texas A&M<br>University-Corpus Christi<br>Office of Community Outreach |        |
|                   | Flexible Educational Scheduling Options. Increase student access to flexible high school scheduling, including multidistrict collaboration, to provide access/choices that better meet students' needs.   | Corpus Christi Independent<br>School District, Education<br>Service Center Region 2   |        |
| Action<br>EAE 2.5 | <b>Education on Career Choices.</b> Educate parents and students about opportunities for career choices that align with student interests and keep students motivated to graduate.  | Workforce Solutions of the<br>Coastal Bend  |        |
|                   | Request that the Texas Legislature promote adequately funded, more readily available alternative education programs and allow GED programs to be recognized as a positive part of the accountability system.  |   |        |
| Action<br>EAE 2.7 | Expanded Adult Basic Education/GED Program Offerings. Provide greater access to General Education Development (GED) courses and testing opportunities across the region.  | Del Mar College   |        |
| Action<br>EAE 2.8 | "small learning communities" in public schools, such as the academies at CCISD's Moody High School.   | No Lead Partner   |        |
| EAE 2.9           | Annual School Student Retention Report. Develop and publish an annual High School Student Retention Report to chart high school graduation rates/progress and distribute to key stakeholders and other interested groups in the region.   | Regional P-16 Council   |        |

### Thriving Education, Arts and Entertainment

| Strategy<br>EAE 3 | Seamless PreK-16 Education. Support a seamless PreK-16 educational system that ensures Coastal Bend students are well educated; prepared for higher education, professional careers or trades; and prepared for their future in the community and world.                   | Lead Partner   | Status |
|-------------------|--|--|--------|
| Action<br>EAE 3.1 | Educator Peer-Community Dialogues. Conduct region-wide convocations of educators promoting peer-community dialogues, including sessions that allow educators to collaborate on specific issues and topics.   | Citizens for Educational<br>Excellence/Regional P-16<br>Council                |        |
| Action<br>EAE 3.2 | College and Career Readiness Standards. Coordinate the implementation of college and career readiness standards across the region.   | Education Service Center<br>Region 2, Texas A&M<br>University-Corpus Christi   | -      |
| Action<br>EAE 3.3 | Regional P-16 Council Support. Provide leadership to establish the Regional P-16 Council and have it recognized as the lead organization to coordinate educational excellence initiatives throughout the region. Assist in developing sustainable funding for the Council. | Del Mar College, Texas A&M<br>University-Corpus Christi,<br>Corpus Christi ISD |        |

| *************************************** |  |   |        |
|---|--|---|--------|
|   | g Learning   |   |        |
| Strategy<br>EAE 4                       | An Educated Community. Work to increase the value placed on an educated community and support quality education for all community members as the basis for a socially and economically thriving population.  | Lead Partner                            | Status |
| Action<br>EAE 4.1                       | Regional Education Awareness Campaign. Develop a campaign that addresses the importance of student success at both the high school and higher education levels, along with reentry into education, and promote GED and Adult Degree Completion programs across the Coastal Bend. |   | -      |
| Action<br>EAE 4.2                       | Regional Literacy Coalition. Form a regional literacy coalition to coordinate literacy awareness and education programs and activities.  | Corpus Christi Literacy<br>Council      | -      |
|   | 0 46-126-1   | Lead Bestere                            | 04-4   |
| Strategy<br>EAE 5                       | Support for Life-Long Learning. Support education based on real world experiences that occurs throughout the lifespan of Coastal Bend residents. No supporting actions are proposed at this time.  | Lead Partner                            | Status |
| Charles                                 | I the Education for Verth - Engagement Constal Day of Amilian  | Land Darken                             | Ctotus |
| EAE 6                                   | Life Education for Youth. Encourage Coastal Bend families and educational systems to prepare youth for the future, teaching them character and responsibility, keeping them stimulated, and reducing truancy and dropouts.   | Lead Partner                            | Status |
| Action                                  | Parent Support and Child Development Tools. Provide  | Education Service Center                |        |
| EAE 6.1                                 | parents with information and training on child rearing that includes nutrition, learning readiness skills, self-discipline, and character development through collaboration of community agencies and public schools.  | Region 2 and Regional P-16<br>Council   |        |
| Action<br>EAE 6.2                       | <b>Male Parental Involvement.</b> Design and promote strategies to encourage men of all ages to be active fathers in the lives of their children.  | F.A.C.E.                                |        |
| Action<br>EAE 6.3                       | Faith-Based Outreach. Design intentional involvement by faith-based organizations in strategies that foster the educational success of children and youth.   | No Lead Partner                         | -      |
| Action<br>EAE 6.4                       | Students as Community Volunteers. Provide students with volunteer opportunities in the community to learn collaborative work approaches through structured service learning programs.  | Calallen Independent School<br>District |        |

### **Thriving Education, Arts and Entertainment**

University, College, Professional and Job Training

| Strategy           | Excellence and Choice in Higher Education. Offer the  | Lead Partner   | Status |
|--------------------|---|--|--------|
| EAC /              | highest quality programs possible in expanded subject fields, and make strategic investments in academic, research, and service programs with the most potential for statewide, national and international recognition.   |  |        |
| Action<br>EAE 7.1  | Responsive Educational Programming. Promote greater collaboration among institutions of higher education and business and industry in assessing workforce needs and expanding their programs as appropriate.  | Texas A&M University-Corpus<br>Christi, Del Mar College      | -      |
| Action<br>EAE 7.2  | Partnerships for Expanded Degree Offerings. Build on existing college partnerships and collaborations in the Coastal Bend and beyond and develop new collaborations to ensure expanded degree offerings through articulation agreements and joint or collaborative degree programs.   | Texas A&M University-Corpus<br>Christi, Del Mar College      |        |
| Action<br>EAE 7.3  | <b>Strategic Investment.</b> Support strategic investments in higher education programs with demonstrated potential to become recognized for excellence at the statewide, national and international levels.  | No Lead Partner  |        |
| Strategy<br>EAE 8  | Expanded Higher Education System. Encourage institutions of higher learning to expand their selections of programs/majors and delivery locations and consider opportunities that would support more students, programs, degrees and research. No supporting actions are proposed at this time.  |  | Status |
| EAE 9              | Accessible, Affordable Higher Education. Promote accessible and affordable higher education and job training opportunities such that everyone who wants to can be educated and prosper as a result. No supporting actions are proposed at this time.  | Lead Partner   | Status |
| Strategy           | Higher Education and Employment. Identify opportunities that encourage institutions of higher learning in the Coastal Bend to specifically prepare students for and help them get jobs, with the goal of retaining college graduates in the area.  No supporting actions are proposed at this time.   | Lead Partner   | Status |
| Strategy<br>EAE 11 | <b>Education-Business Partnerships.</b> Promote education and business and industry partnerships through joint research and job development programs to help prepare students for available jobs.   | Lead Partner   | Status |
| Action<br>EAE 11.1 | Workforce Summit. Convene a one-day summit facilitating a focused dialogue between business and industry representatives, school counselors, and Career and Technical Education teachers to share needs and expectations of employers and identify specific actions and activities that would benefit students and teachers. Prepare a written action plan. | WorkForce Solutions of the Coastal Bend                      |        |
| Action<br>EAE 11.2 | Business Role Models. Encourage business and industry professionals to volunteer as role models and mentors to promote career awareness and workplace skills to middle, high school and college students with the expressed purpose of motivating and preparing students for success in the workplace.  | Corpus Christi Chamber of<br>Commerce, Junior<br>Achievement |        |
| Action<br>EAE 11.3 | Internship Program. Design an extended internship experience for qualified high school students where business and industry representatives encourage dialogue and workplace exposure.  | No Lead Partner  |        |

### Thriving Education, Arts and Entertainment

attractions and events.

Action

Tejano Music Festival. Develop and stage a major Tejano

musicians of all ages to celebrate the region's vibrant musical

EAE 14.5 Music Festival in the Coastal Bend, bringing together

|                    | Expanded Work-Study Learning Opportunities. Increase opportunities for junior- and senior-level work-study programs that allow high school students to work and earn income while attending school. Collaborate with area businesses, service organizations and chambers of commerce.   | No Lead Partner   |        |
|--------------------|---|---|--------|
|                    | Skilled, Qualified Workforce. Increase the education level, knowledge and skills of local residents, resulting in a qualified workforce that meets the needs of existing industry and attracts new industry.  | Lead Partner  | Status |
|                    | Scholarships. Develop collaboration among civic, governmental, private interests and educational systems to increase the availability of scholarships.  | Coastal Bend Community<br>Foundation                      |        |
|                    | ual Capital   |   |        |
|                    | Well-Educated Citizenry. Encourage bright, well-trained and well-educated residents to remain in the Coastal Bend and work to attract educated, forward-thinking individuals to relocate here by maintaining strong educational systems, job opportunities, and appealing activities and attractions.  No supporting actions are proposed at this time.       | Lead Partner  | Status |
|                    | Entertainment   |   |        |
|                    | Vibrant Arts and Culture. Encourage development of and support for vibrant, unique and modern communities and centers that blend art exhibits, local and big name entertainers and cultural attractions.  | Lead Partner  | Status |
| and 14.2           | Regional Arts Commission. Create a regional arts commission charged with developing a strategic plan supporting long-term growth and development of arts and entertainment offerings, facilitating coordination of arts events, and generating more resources and support for arts and entertainment opportunities that enhance the region's quality of life. | City of Corpus Christi Parks<br>and Recreation Department | -      |
|                    | Regional Arts Support. Develop dependable financial support to promote and enhance long-term growth and development of regional arts and entertainment offerings that attract tourists and impact the region's economy and quality of life.   | City of Corpus Christi/Arts and Cultural Commission       |        |
| Action<br>EAE 14.3 | Arts & Entertainment Awareness Campaign. Develop and implement a regional arts and entertainment awareness campaign to increase community pride in existing arts and entertainment assets, publicize events, and promote attendance by residents and visitors.  | No Lead Partner   |        |
| Action<br>EAE 14.4 | <b>Tejano Music Capital.</b> Position the Coastal Bend as the "Tejano Music Capital," building on the region's cultural diversity and Tejano music roots and providing wholesome, family-friendly entertainment with world-class entertainment  | No Lead Partner   |        |

Hispanic Chamber of

Commerce

scene and attract tourists.

### Thriving Education, Arts and Entertainment

| 0,        |  | Lead Partner                                 | Status   |
|-----------|--|--|----------|
| EAE 15    | Coastal Bend residents by encouraging and developing a wide  |  |          |
|           | variety of quality entertainment venues and options that promote pride in our community—venues such as museums,          |  |          |
|           | restaurants, shops, community parks, water-based parks and   |  |          |
|           | attractions, camping, festivals and local celebrations.  |  |          |
| Action    | Integrated Event Planning Group. Establish an integrated   | No Lead Partner                              |          |
|           | event-planning group to focus on scheduling, resource  | NO Lead Faither                              |          |
| L/\L 10.1 | allocation and sharing, promotion, and improved coordination   |  |          |
|           | between public and private organizations, including clubs, art   |  |          |
|           | commissions and nonprofits.  |  |          |
| Action    | Social and Economic Impact Measurement and Analysis.   | Texas A&M University-Corpus                  |          |
| EAE 15.2  | Develop a credible and comprehensive system to collect,  | Christi College of Business                  |          |
|           | analyze and communicate data and information on the social,  | and Center for Social Science                |          |
|           | cultural and economic impact of local events and attractions in the Coastal Bend.  | Research                                     |          |
| Action    | Designated Special Events Site(s). Conduct feasibility   | No Lead Partner                              |          |
|           | studies, develop and implement organizational structure, and   | THE LOCAL PARTIES                            |          |
|           | investigate site planning and funding resources to establish   |  |          |
|           | one or more Coastal Bend special events sites. Consider  |  |          |
|           | appropriate infrastructure systems that support indoor/outdoor   |  |          |
|           | entertainment facilities, parking, crowd control, and vendor   |  |          |
|           | provisions and will attract activities with regional and state-<br>wide impact, such as rodeos, festivals, concerts or a |  |          |
|           | combination of different event activities.   |  |          |
|           |  | 0 0 1 1 1 5 1 1                              |          |
| Action    | Water Park and Water Sports Venue. Conduct a feasibility   | Corpus Christi Regional                      |          |
| EAE 15.4  | study to explore establishment of a comprehensive water park and a water sports venue in the Coastal Bend.               | Development Corporation, Port Corpus Christi |          |
|           | •  | •  | <b>F</b> |
| Action    | Collaborative World-Class Rodeo and Junior Livestock   | Buccaneer Commission,                        |          |
| EAE 15.5  | Show. Explore opportunities to combine and consolidate the   | Nueces and San Patricio                      |          |
|           | regional Junior Livestock Shows and Buccaneer Days Rodeo, adding additional features and attractions, such as concerts   | Junior Livestock Show Associations           |          |
|           | and performances.  | <br> Maauuldiioiia                           |          |

#### **Well-Planned Region**

| _      |                      |                             |             |                      |
|--------|----------------------|-----------------------------|-------------|----------------------|
| Legend | No Progress Reported | No Lead Parter Designated ( | ) Initiated | Ongoing or Completed |

Progress on some actions occurred even without the benefit of a lead partner.

#### Regional Growth and Land Use

| Strategy           | Balanced Growth. Encourage growth that is in balance with the region's quality of life, fostering the attractions and tourist revenues of a big city while maintaining its small town feel.  No supporting actions are proposed at this time.   | Lead Partner   | Status |
|--------------------|---|--|--------|
| Strategy<br>WPR 2  | Interagency Regional Planning Authority. Create a comprehensive interagency regional planning authority to better coordinate planning for the future development of the region. No supporting actions are proposed at this time.  | Lead Partner   | Status |
| 0,                 | Awareness and Protection of Natural Resources. Protect the Coastal Bend's natural resources and assets and use them as a focal point for future growth, including the promotion of eco-tourism.   | Lead Partner   | Status |
| Action<br>WPR 3.1  | Environmental Awareness Program. Develop a comprehensive educational program emphasizing the community benefits of environmental and natural resource protection. Program would include the following activities:   | Texas A&M University-Corpus<br>Christi Center for Coastal Studies<br>and Harte Research Institute                                |        |
| Action<br>WPR 3.1A | >Produce a short film to highlight and demonstrate the importance of the Coastal Bend environment and use the film in a variety of venues including schools, aquarium, meetings and special events.   | Texas A&M University-Corpus<br>Christi Center for Coastal<br>Studies, Harte Research Institute,<br>and Communications Department |        |
| Action<br>WPR 3.1B | >Recruit, train and coordinate a team of volunteers to take the Environmental Awareness Program to a variety of government, educational and community and faith-based audiences across the Coastal Bend.  | Texas A&M University-Corpus<br>Christi Center for Coastal Studies<br>and Harte Research Institute                                |        |
| Action<br>WPR 3.1C | >Conduct an assessment of public knowledge of<br>environment and natural resources in the Coastal Bend –<br>before and after the Environmental Awareness Campaign –<br>in order to measure changes in attitudes and awareness.  | Coastal Bend Bays and Estuaries<br>Program   |        |
| Action<br>WPR 3.1D | >Hold public panels on environmental topics of interest to<br>the Coastal Bend focusing on current science and research<br>related to the topics.   |  |        |
| Action<br>WPR 3.2  | Stewardship Campaign. Identify and develop natural resources stewardship campaigns to engage the public in community beautification and natural resource education/stewardship projects such as "adopt a beach/highway," beach, landscape and vegetation projects and dunes clean-up. | Nueces County Beach<br>Management Advisory Committee   |        |
| WPR 4              | Agricultural Areas. Maintain rural life, agriculture and farming while allowing for growth necessary for the area to flourish.  No supporting actions are proposed at this time.  | Lead Partner   | Status |

#### **Coastal Development**

| WPR 5 | <b>Beaches and Shorelines.</b> Take greater responsibility for the region's shorelines and coastal assets, maintaining clean, quality beaches that are safe and convenient for all to use and enjoy.                        | Lead Partner  | Status   |
|-------|---|---|----------|
| WPR   | <b>Monthly Beach Clean-Ups.</b> Organize monthly beach cleanups to augment current activities, targeting key beaches that support tourism and community use.  | City of Corpus Christi PRIDE<br>Committee, Nueces County Parks<br>Department, San Patricio County | <b>+</b> |
|       | Increased Beach Trash Collection. Purchase and distribute additional trash cans along beaches in respective jurisdictions. Increase trash collection and add signage encouraging personal responsibility for clean beaches. |   |          |

**Well-Planned Region** Coastal Habitat Educational Programs. Create inventory of Texas A&M University-Corpus Action WPR 5.3 school-age oriented educational programs focusing on trash Christi Center for Coastal Studies and Harte Research Institute impact on coastal habitats, creating additional programs as needed, and coordinating their delivery. Strategy Vibrant, Active Waterfronts. Create vibrant, active Lead Partner Status WPR 6 waterfronts that are pedestrian-friendly, with a boardwalk, shops, water activities and nature events. Development Options and Incentives. Develop a master list City of Corpus Christi City Action **WPR 6.1** of development options and incentive packages targeting Manager's Office private development (of waterfront activities, outdoor activities and retail businesses) serving the area from McGee Beach to the Ship Channel. Nature Tourism Development Options and Incentives. City of Corpus Christi Economic Action WPR 6.2 Develop a master list of development options and incentive Development Department packages targeting private development of nature tourism activities that can launch from the downtown Corpus Christi Action Corpus Christi Beach Development Options and City of Corpus Christi Economic WPR 6.3 **Incentives.** Develop a master list of development options and **Development Department** incentive packages targeting private development of activities on Corpus Christi Beach. Develop guidelines for types of projects. Packery Channel Development Options and Incentives. Action City of Corpus Christi Economic **WPR 6.4** Develop a master list of development options and incentive Development Department packages for private development of activities at Packery Action Coastal Bend Bay Waterfront Master Plan. Create Corpus No Lead Partner **WPR 6.5** Christi Bay Waterfront Usage and Development Master Plan for regional development of key waterfronts connected to Corpus Christi Bay. Prioritize development options. Create incentive package for private development of waterfront activities, outdoor activities, festivals, and retail business. Coastal Bend Bay Waterfront Development Incentives. No Lead Partner Action **WPR 6.6** Develop private development incentives supporting Corpus Christi Bay Waterfront Usage and Development Master Plan. Strategy Coastal Tourism Development. Demonstrate responsibility Lead Partner Status WPR 7 in the development of our coastal areas that will attract more tourists and provide tourists area residents and families with quality entertainment. No supporting actions are proposed at this time. Island Vacation Development. Develop Mustang Island and Lead Partner Status \*\*\*\*\*\*\*\*\*\* Strategy WPR 8 Padre Island so that well-planned resorts, year-round vacationing, and other tourist-based businesses exist, while preserving the islands' natural beauty. Action Packery Channel Recreational Improvements. Complete City of Corpus Christi Engineering **WPR 8.1** Mustang/Padre Island Development Plan improvements to Services Packery Channel including restrooms, additional parking, beach maintenance and administration building, completion of road improvements, bath house, lighting, pavilions, nature trails and observation areas. Action Storm Water Drainage Improvement for Mustang Island. City of Corpus Christi Engineering **WPR 8.2** Create a storm water drainage master plan that complies with Services state and federal law to ensure storm water from development does not flood State Highway 361. **Urban Development** Downtown Redevelopment. Work to redevelop and Strategy **Lead Partner Status** 

WPR 9

transform Corpus Christi's downtown area into a thriving district that attracts both residents and visitors and includes housing, shops, restaurants and entertainment as well as convention facilities, museums and a farmers market.

**Well-Planned Region** 

|                    | anned Region   |  | ,      |
|--------------------|--|--|--------|
| Action<br>WPR 9.1  | <b>Downtown Bayfront Land Utilization.</b> Utilizing bond funds already allocated and incorporating planning activities already completed, further refine and expand a comprehensive plan for downtown Bayfront land utilization.  |  |        |
| Action<br>WPR 9.2  | <b>Downtown Infrastructure Plan.</b> Develop a comprehensive infrastructure plan that identifies traffic and parking issues and solutions (including connectivity of downtown with surrounding neighborhoods).   | No Lead Partner  |        |
| Action<br>WPR 9.3  | <b>Downtown Marketing Plan.</b> Develop a comprehensive marketing plan that identifies opportunities to bring activity and people to downtown Corpus Christi.  | Downtown Management District   |        |
| Action<br>WPR 9.4  | <b>Downtown Development Standards and Incentives.</b> Create residential, retail, and entertainment development incentives and standards in the City Code for the downtown area.   | No Lead Partner  |        |
| Action<br>WPR 9.5  | <b>Downtown Beautification.</b> Create and institute themes, such as the Mirador theme, to develop visual consistency throughout the city using public "furniture" such as light poles and benches. Add appropriate code language to city ordinances to ensure consistent application.                           | City of Corpus Christi Parks and<br>Recreation Department and City<br>of Corpus Christi Neighborhood<br>Services -Code Enforcement |        |
| Action<br>WPR 9.6  | Design Code Standards. Develop and implement design code standards for select areas of the city by providing consistency to the "look and feel" of neighborhoods and commercial areas and enforce implementation in future new and redevelopment projects.   | City of Corpus Christi<br>Development Services   |        |
| Action<br>WPR 9.7  | <b>Vacant Buildings.</b> Reuse vacant downtown buildings and redevelop these areas with thriving attractions such as a new farmer's market, various shops or water park.   | Downtown Management District   |        |
| Action<br>WPR 9.8  | Market-Oriented Adaptive Reuse Strategies. Develop<br>"adaptive reuse" strategies identifying and targeting market-<br>oriented uses compatible with the inventory of vacant<br>downtown buildings.  | Downtown Management District   | -      |
| Action<br>WPR 9.9  | Adaptive Reuse Ordinance. Develop an Adaptive Reuse Ordinance to supplement the City's existing vacant building ordinance to establish criteria to facilitate the reuse of vacant downtown buildings.  | No Lead Partner  |        |
| Strategy<br>WPR 10 | Well-Managed Urban Services. Develop urban services in the Coastal Bend that are effective, efficient and well managed, reflecting the wise use of public tax dollars.   | Lead Partner   | Status |
| Action<br>WPR 10.1 | Illegal Dumping Elimination. Charge a nominal fee to all residential utility customers to finance on-site waste collection and disposal programs, eliminating the need to charge residential utility customers at the landfill. Extend evening hours to provide customers greater access.                        | City of Corpus Christi Finance<br>Department   |        |
| Action<br>WPR 10.2 | Wastewater Services Billing. Create a more equitable billing system for wastewater services by breaking out water used for household use (water that needs to be treated) and landscaping water (water that is not treated.)   |  | -      |
| Action<br>WPR 10.3 | Combined City and County Law Enforcement Services. Study feasibility of combining selected city and county law enforcement services to improve communications, coordination, efficiency, and cost savings.   | City of Corpus Christi Police<br>Department  |        |
| Action<br>WPR 10.4 | Combined Services Feasibility Study. Commission a study assessing the feasibility of combining operations to reduce duplication of specific governmental services (i.e. purchasing, billing, jail, health department). Look to other regions of the nation for best practices as well as for potential pitfalls. | City of Corpus Christi City<br>Manager, San Patricio County<br>Judge   |        |

**Well-Planned Region** 

|                    | anned Region   |  |        |
|--------------------|--|--|--------|
| Strategy<br>WPR 11 | Corpus Christi Beach Redevelopment. Foster comprehensive redevelopment of Corpus Christi Beach that promotes tourism and encourages local participation.   | Lead Partner   | Status |
| Action<br>WPR 11.1 | Family-Oriented Development. Create a Request for Proposals to attract interest in family-oriented development projects that would utilize city-owned land on the north end of Corpus Christi Beach.   | City of Corpus Christi Planning<br>Department            |        |
| Action<br>WPR 11.2 | Family-Oriented Attractions Development Incentive Program. Create an incentive program to attract private/public development of family-oriented attractions on the north end of Corpus Christi Beach.  | ·  |        |
| Action<br>WPR 11.3 | Infrastructure Analysis. Analyze medium- to long-term infrastructure needs (particularly water and wastewater services) to support additional Corpus Christi Beach development.  | City of Corpus Christi Engineering Department            |        |
| Action<br>WPR 11.4 | Parking Capacity Analysis. Analyze the needs and develop short-, medium-, and long-term parking development plans to facilitate growth in activities on Corpus Christi Beach.  | City of Corpus Christi Traffic<br>Engineering Department |        |
| Action<br>WPR 11.5 | Visitor-Friendly Trolley Routes. Reroute and expand trolley routes to create a direct route between downtown hotels and American Bank Center/Heritage Park to the Texas State Aquarium and USS Lexington Museum to increase tourism traffic and create more downtown attractions.  | Corpus Christi Regional<br>Transportation Authority      |        |
| Strategy<br>WPR 12 | <b>Neighborhood Revitalization.</b> Identify opportunities to revitalize close-in and older neighborhoods throughout the region, with the goal of attracting new homeowners, creating pride of place, and promoting reinvestment, recreational and commercial activities.  | Lead Partner   | Status |
| Action WPR<br>12.1 | <b>Neighborhood Sidewalks.</b> Create a sidewalk replacement ordinance allowing residents to initiate a clearly defined process to repair, maintain, and/or replace sidewalks within a reasonable period of time.  | City of Corpus Christi<br>Neighborhood Services          |        |
| Action WPR<br>12.2 | <b>Storm Water Park System.</b> Create and implement a city ordinance requiring open storm-water drainage ditches to be properly landscaped to include trail systems along their borders.  | City of Corpus Christi Parks and Recreation Department   |        |
| 12.3               | Neighborhood Master Plan. Refresh the Comprehensive Neighborhood Needs Assessment, prepared by J-Quad & Associates, LLC and continue implementing its components required for Neighborhood Model Block Program expansion that focus on neighborhood involvement, infill housing, demolition, and rehabilitation. Review neighborhood revitalization master plans in other comparable cities. | City of Corpus Christi<br>Neighborhood Services          |        |
| Action WPR<br>12.4 | Housing Code and Non-Conforming Lots Provision in Zoning Ordinance. Update the Housing Code and the "non-conforming lots" provision in the Corpus Christi Zoning Ordinance so that code requirements are adopted to facilitate development on smaller lots in older neighborhoods.   | City of Corpus Christi<br>Neighborhood Services          |        |
| WPR 13             | Smart, Transit-Oriented, Green City Planning. Emphasize and work to achieve city planning that fosters 'smart growth,' mixed-use development around future transportation nodes as well as 'green' building practices.   |  | Status |
| Action<br>WPR 13.1 | Smart, Transit-Oriented, Green City Plan. Encourage and promote city planning processes fostering 'green' building practices and 'smart growth' mixed-use development around future transportation nodes. Establish zones where incentives and other measures can be used to encourage and promote development oriented to public transportation and other high-occupancy modes of travel.   | Metropolitan Planning<br>Organization                    |        |

**Well-Planned Region** 

| WPR 14 | <b>Affordable Housing Options.</b> Develop a wide range of new and improved, affordable housing options for local residents, especially for families. | Lead Partner                                    | Status   |
|--------|---|---|----------|
|        | <b>Affordable Housing Initiative.</b> Initiate programs providing a broad array of affordable housing types focused in depressed market areas.        | City of Corpus Christi<br>Neighborhood Services | <b>-</b> |
|        | <b>More Habitat for Humanity Homes.</b> Increase the number of Habitat for Humanity homes built in the region.  | Habitat for Humanity                            |          |

#### **Parks and Public Spaces**

| Strategy<br>WPR 15                         | Interconnected Parks and Open Spaces. Create and promote an interconnected system of clean, well-maintained,   | Lead Partner  | Status   |
|--|--|---|----------|
|  | multi-use community parks, green-spaces, preserved and protected areas, pedestrian areas, and beaches in the Coastal Bend that enable people to gather for exercise, nature appreciation, concerts, biking, hiking, cultural activities, and a variety of recreational events. |   |          |
| Action<br>WPR 15.1<br>and 15.2<br>combined | Parks Master Plan. Develop and coordinate comprehensive community master plan with all parks and natural habitats identified including the main use of each park (birding, biking, etc.) detailed equipment list, and location map.  | City of Corpus Christi Parks and<br>Recreation Department | -        |
|  | Community Parks/Green-Spaces Development. Identify underdeveloped parks and areas lacking parks, green spaces, and natural habitats. Determine appropriate locations throughout region for potential improvements and new recreational spaces.                                 | City of Corpus Christi Parks and Recreation Department    |          |
| Action<br>WPR 15.3                         | <b>Neighborhood Parks Support Groups</b> . Establish a system of neighborhood organizations to assist with maintenance and the marketing/promotion of the benefits of utilizing area parks.  | City of Corpus Christi Parks and Recreation Department    |          |
| Action<br>WPR 15.4                         | Community Parks Awareness Events. Develop special events to be held at parks throughout the area to increase utilization of parks, enhance community cohesion and promote healthy, outdoor activity within the region.   | City of Corpus Christi Parks and Recreation Department    |          |
| Action<br>WPR 15.5                         | <b>Dog Parks.</b> Create dog parks in the region that address the recreational needs of both pet owners and non-pet owners.  | City of Corpus Christi Parks and Recreation Department    |          |
| Strategy<br>WPR 16                         | Recreation for Children, Families and Youth. Solicit and encourage business ventures that will result in more outdoor recreational activities for children, families and youth.  | Lead Partner  | Status   |
| Action<br>WPR 16.1                         | Recreational Business Park. Create a recreational business park by purchasing or designating land that provides recreational consumers with common areas for picnics and gathering.  | City of Corpus Christi Economic<br>Development Department | <b>-</b> |
| Action<br>WPR 16.2                         | <b>Coastal Bend Fun Zones.</b> Create Fun Zones by designating an area for businesses catering to recreational consumers.  | City of Corpus Christi Economic<br>Development Department |          |

#### Infrastructure

| Strategy<br>WPR 17 | <b>Expanded Commercial Transportation.</b> Expand the Coastal Bend's commercial transportation infrastructure, including air cargo, rail access, trucking, and highways to serve the needs of a growing economy.     | Lead Partner  | Status |
|--------------------|--|---|--------|
| Action<br>WPR 17.1 | <b>US 77 Upgrade.</b> Complete final plans and construction agreements to upgrade US 77 to interstate standards from IH 37 near Corpus Christi to the Rio Grande Valley.   | City of Corpus Christi<br>Intergovernmental Relations |        |
|                    | <b>Rail Switch Connections.</b> Develop funding, design, approvals, and construction documents to improve rail switch connections at Sinton and Odem.  | San Patricio Rural Rail District                      |        |
| WPR 17.3           | Air Cargo, Warehouse, and Apron Space. Support the extension of the main runway at Corpus Christi International Airport to 10,000 feet, monitor air cargo growth, and increase warehouse and apron space, as needed. | City of Corpus Christi<br>International Airport       |        |

Well-Planned Region

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|--|---|---|--------|
|  | Urban Infrastructure. Identify funding opportunities to improve the Coastal Bend's urban infrastructure (streets, water systems, storm drainage and sewer systems, and buildings) to support population and industrial growth.  | Lead Partner  | Status |
| Action WPR<br>18.1   | <b>Tap Fee Removal.</b> Remove tap fees for areas built-out prior to the creation of a Developer Trust fund to encourage construction on lots already served by full utilities.   | No Lead Partner   |        |
| 18.2   | Infrastructure Maintenance Funding. Prioritize program funding for maintenance of existing high-quality infrastructure to better protect the public's development investments.  | City of Corpus Christi  |        |
| Action WPR<br>18.3   | Compact Urban Design. Amend zoning regulations to encourage more compact urban development, through increased densities, pedestrian amenities and transit-oriented development in areas with existing infrastructure.   | City of Corpus Christi  |        |
| Action WPR<br>18.4   | Redevelopment Infrastructure Funding. Create redevelopment fund to pay for offsite infrastructure improvements, thus eliminating the wait for City bond monies.   | City of Corpus Christi  |        |
| Action WPR<br>18.5   | Visual Improvement of Roadways. Improve and maintain landscaping along roadways and in public spaces, improved signage and lighting, and reduced visual pollution such as utility lines.  | Texas Department of<br>Transportation   |        |
| Action WPR<br>18.6   | <b>Building Renovation and Cleanup.</b> Promote appealing architecture, cleaned up or re-used abandoned and historic buildings and enforced building codes to prevent eyesores.   | City of Corpus Christi<br>Development Services  |        |
|  |   |   |        |
| Strategy<br>WPR 19   | Harbor Bridge Replacement. Explore options for the replacement of the Harbor Bridge in order to better accommodate water traffic and facilitate the safety of bridge travel.  | Lead Partner  | Status |
| Acton<br>WPR 19.1  | replacement of the Harbor Bridge in order to better accommodate water traffic and facilitate the safety of bridge   |   | Status |
| Acton<br>WPR 19.1<br>Strategy<br>WPR 20  | replacement of the Harbor Bridge in order to better accommodate water traffic and facilitate the safety of bridge travel.  Replacement of Harbor Bridge. Monitor and encourage the Texas Department of Transportation to explore financing alternatives to replace the Harbor Bridge.  Water and Power Supplies. Secure long-term supplies of water and power for the Coastal Bend region, while implementing conservation measures to ensure sustainability of those resources.  | Texas Department of Transportation  Lead Partner  | Status |
| Acton<br>WPR 19.1<br>Strategy  | replacement of the Harbor Bridge in order to better accommodate water traffic and facilitate the safety of bridge travel.  Replacement of Harbor Bridge. Monitor and encourage the Texas Department of Transportation to explore financing alternatives to replace the Harbor Bridge.  Water and Power Supplies. Secure long-term supplies of water and power for the Coastal Bend region, while implementing conservation measures to ensure sustainability  | Texas Department of<br>Transportation   |        |
| Acton WPR 19.1  Strategy WPR 20  Action WPR 20.1  Action WPR 20.2                  | replacement of the Harbor Bridge in order to better accommodate water traffic and facilitate the safety of bridge travel.  Replacement of Harbor Bridge. Monitor and encourage the Texas Department of Transportation to explore financing alternatives to replace the Harbor Bridge.  Water and Power Supplies. Secure long-term supplies of water and power for the Coastal Bend region, while implementing conservation measures to ensure sustainability of those resources.  Long-Term Water Rights Availability. Secure a long-term water supply, perfect Garwood water rights, and continue to investigate future surface and groundwater resources.  Wind Power Opportunities. Identify and pursue opportunities to develop additional wind power through recruitment of wind power developers. | Texas Department of Transportation  Lead Partner  City of Corpus Christi Water Department  Corpus Christi Regional Economic Development Corporation                     |        |
| Acton WPR 19.1  Strategy WPR 20  Action WPR 20.1  Action WPR 20.2  Action WPR 20.3 | replacement of the Harbor Bridge in order to better accommodate water traffic and facilitate the safety of bridge travel.  Replacement of Harbor Bridge. Monitor and encourage the Texas Department of Transportation to explore financing alternatives to replace the Harbor Bridge.  Water and Power Supplies. Secure long-term supplies of water and power for the Coastal Bend region, while implementing conservation measures to ensure sustainability of those resources.  Long-Term Water Rights Availability. Secure a long-term water supply, perfect Garwood water rights, and continue to investigate future surface and groundwater resources.  Wind Power Opportunities. Identify and pursue opportunities to develop additional wind power through recruitment of wind                   | Texas Department of Transportation  Lead Partner  City of Corpus Christi Water Department  Corpus Christi Regional Economic Development Corporation San Patricio County |        |

### Transportation

|                    | Expanded Public and Regional Transportation Connections. Expand the region's transportation network and public transportation, including alternative modes, for more accessible and environmentally friendly service that supports both commuters and visitors and connects the city, the islands and the region, increasing accessibility and facilitating residential, commercial and tourist travel. |                                       | Status |
|--------------------|---|---------------------------------------|--------|
| Action<br>WPR 21.1 | Transportation Needs Assessment for the Coastal Bend. Conduct Transportation Needs Assessment for the Coastal Bend (regional planning) including transportation modes that can connect the region in a reliable, safe, and economically efficient manner.   | Metropolitan Planning<br>Organization |        |

Well-Planned Region

|                    | Identify and implement opportunities to provide new gateway and international services at Corpus Christi International Airport through improved facilities, creative pricing of services,  | International Airport   |        |
|--------------------|--|---|--------|
|                    | Gateway and International Services Improvements.   | City of Corpus Christi  |        |
| WPR 23             | Improved Airline Connections and Non-Stop Air Service. Improve Corpus Christi International Airport's air service connections and direct city destinations through a combination of better accessible airline hubs and more non-stop flights to service Coastal Bend residents, businesses and visitors. | Lead Partner  | Status |
|                    |  |   |        |
|                    | Bicycle Lane Improvement. Designate, widen and demarcate bicycle lanes in all Coastal Bend communities based on state standards and guidelines, emphasizing cyclist safety and connectivity to area parks and green spaces.  | City of Corpus Christi Traffic<br>Engineering Department and<br>San Patricio County |        |
| 22.1               | <b>Bicycle Safety Program.</b> Develop a regional bicycle safety education program targeted at youth and adult automobile drivers.   | BekindtoCyClists  |        |
|                    | Bike- and Pedestrian-Friendly City. Develop Corpus Christi's traffic arterials and major roads as bike- and pedestrian-friendly corridors, with safe bike lanes and pedestrian paths connecting downtown with neighborhoods, allowing alternative movement throughout the city.                          | Lead Partner  | Status |
|                    | options and ridership across the region.   | Coordination Network  |        |
| Action<br>WPR 21.5 | Regional Public Transportation Marketing. Develop a regional marketing plan promoting public transportation  | Coastal Bend Council of Governments/ Transportation                                 |        |
|                    | <b>Rural Transportation Options.</b> Develop transportation plans with rural providers addressing rural public transportation needs and promote rural public transportation.   | Coastal Bend Council of<br>Governments/ Transportation<br>Coordination Network      |        |
|                    | <b>Options.</b> Ensure that tourism is considered as part of transportation planning for downtown and neighborhood redevelopment.  | Transportation Authority  |        |
| Action             | when addressing congestion and parking issues.  Tourism and Redevelopment Transportation Plan  | Corpus Christi Regional   |        |
|                    | plan that ensures public transportation options are included   |   |        |
| WPR 21.2           | Collaborative Transportation Plan Development. Collaborate with all jurisdictions to develop a transportation  | Corpus Christi Regional Transportation Authority                                    |        |

#### **Sustainable Environment**

|                    |                   |                           |           | _                    |   |
|--------------------|-------------------|---------------------------|-----------|----------------------|---|
| <b>Legend</b> No F | Progress Reported | No Lead Parter Designated | Initiated | Ongoing or Completed | 7 |

Progress on some actions occurred even without the benefit of a lead partner.

#### **Population Growth**

| Strategy<br>SEN 1 | Steady Population Growth. Identify ways to increase the region's population—in a steady and sustainable way—by encouraging more people to stay and by attracting new people to live here. No supporting actions are proposed at this time.  | Lead Partner  | Status   |
|-------------------|---|---|----------|
| Strategy<br>SEN 2 | Sustainable Infrastructure Growth. Promote well-maintained infrastructure throughout the Coastal Bend region as it grows, supporting an expanded population in a sustainable manner.  | Lead Partner  | Status   |
| Action<br>SEN 2.1 | Comprehensive Infrastructure Assessment. Create an inventory and assess costs of communitywide infrastructure repair/replacement needs.   | City of Corpus Christi<br>Engineering Department    |          |
| Action<br>SEN 2.2 | Critical Locations for Environmental Health. Identify and prioritize critical areas in which poor infrastructure may be contributing to environmental and regulatory issues such as the Oso Creek, Corpus Christi Bay and Oso Bay. Prioritize mitigation/repair/replacement and develop funding structures. | City of Corpus Christi<br>Engineering Department    | -        |
| Action<br>SEN 2.3 | Infrastructure Public Awareness Program. Create a public awareness program illustrating quality of life (i.e., health, safety) impacts of deteriorating infrastructures providing impetus for voter-approved bond measures.   | City of Corpus Christi Public<br>Information Office | <b>-</b> |
| Action<br>SEN 2.4 | Infill Incentives. Consider and develop incentives for infill and redevelopment opportunities to control sprawl and maximize use of existing facilities and infrastructure.   | City of Corpus Christi<br>Planning Department       | <b>-</b> |
| Action<br>SEN 2.5 | Existing Infrastructure. Evaluate future land-use planning ordinances and regulations to improve efficient and cost-effective use of existing infrastructure (water, sewer, transportation) capacity.   | City of Corpus Christi<br>Planning Department       | <b>-</b> |

#### **Natural Resources and Alternative Energy**

| Strategy<br>SEN 3 | Managing Natural Resources. Demonstrate responsible management of natural resources in the Coastal Bend to ensure access for future generations and improve our quality of life without harm to the environment   | Lead Partner   | Status   |
|-------------------|---|--|----------|
| Action<br>SEN 3.1 | Natural Resources Master Plan. Develop a Natural Resources Master Plan identifying critical natural resource assets and stakeholder agencies. Overlay with local and regional master plans to identify key growth areas, protect natural resources and encourage eco-tourism development. | Texas A&M University-Corpus<br>Christi Harte Research<br>Institute and Center for<br>Coastal Studies |          |
| Strategy<br>SEN 4 | Energy Self-Reliant Region. Identify opportunities to meet all of the Coastal Bend's energy needs, as well as to export energy supplies, through locally-generated solar, wind, geothermal and other renewable energy resources.  No supporting actions are proposed at this time.        | Lead Partner   | Status   |
| Strategy<br>SEN 5 | Sustainable Energy Production. Promote the Coastal Bend as a leader in wind, solar, geothermal and Gulf current energy technologies, utilizing the local environment to generate sustainable energy.  | Lead Partner   | Status   |
| Action<br>SEN 5.1 | Sustainable Energy Resources. Identify, map and prioritize specific sites within the Coastal Bend most suitable for sustainable energy development projects.  | Corpus Christi Regional<br>Economic Development<br>Corporation                                       |          |
| Action<br>SEN 5.2 | National Sustainable Energy Expo. Host an annual national sustainable energy exposition with representatives from sustainable energy companies, associations, and advocacy organizations throughout the United States.  | Corpus Christi Regional<br>Economic Development<br>Corporation                                       | <b>-</b> |

| Tax Incentives for Local Sustainable Energy Projects. Incentives for Local Sustainable Energy Projects. Provide tax incentives to encourage investment in sustainable energy projects in the Coastal Bend.   | Corpus Christi Regional<br>Economic Development<br>Corporation   | -  |
|--|--|--|
| Residential and Commercial Incentives. Encourage residential and commercial sustainable energy adoption through tax incentives and building code requirements.   | City of Corpus Christi<br>Intergovernmental Relations  | -  |
| Alternative Energy in Local Government. Position local governments in the Coastal Bend as leaders in alternative energy through their utilization of alternative energy sources, as well as policies and incentives that encourage alternative energy use in the community.  | Lead Partner   | Status   |
| Renewable Energy Policy. Develop a local government energy use policy to promote purchase of electricity from renewable sources and promote its adoption by local governments in the area.   | City of Corpus Christi<br>Intergovernmental Relations  | -  |
| Alternative Vehicle Fuels Study. Conduct an analysis of alternative fuels for vehicles and equipment at all governmental units and public agencies in the region, including opportunities to collaborate with other large public and private fleets (e.g., State of Texas). Include an assessment of grants and other funding opportunities for conversion to alternative fuels. | Metropolitan Planning<br>Organization  | -  |
| Alternative and Renewable Fuels Policy Committee. Establish an Alternative and Renewable Fuels Policy Committee, representing government, business, the development community, environmental stakeholders, and other community members, to recommend policies promoting and supporting the use of alternative renewable fuels throughout the region.                             | City of Corpus Christi Gas<br>Department   |  |
|  | Incentives for Local Sustainable Energy Projects. Provide tax incentives to encourage investment in sustainable energy projects in the Coastal Bend.  Residential and Commercial Incentives. Encourage residential and commercial sustainable energy adoption through tax incentives and building code requirements.  Alternative Energy in Local Government. Position local governments in the Coastal Bend as leaders in alternative energy through their utilization of alternative energy sources, as well as policies and incentives that encourage alternative energy use in the community.  Renewable Energy Policy. Develop a local government energy use policy to promote purchase of electricity from renewable sources and promote its adoption by local governments in the area.  Alternative Vehicle Fuels Study. Conduct an analysis of alternative fuels for vehicles and equipment at all governmental units and public agencies in the region, including opportunities to collaborate with other large public and private fleets (e.g., State of Texas). Include an assessment of grants and other funding opportunities for conversion to alternative fuels.  Alternative and Renewable Fuels Policy Committee. Establish an Alternative and Renewable Fuels Policy Committee, representing government, business, the development community, environmental stakeholders, and other community members, to recommend policies promoting and supporting the use of alternative renewable fuels | Incentives for Local Sustainable Energy Projects. Provide tax incentives to encourage investment in sustainable energy projects in the Coastal Bend.  Residential and Commercial Incentives. Encourage residential and commercial sustainable energy adoption through tax incentives and building code requirements.  Alternative Energy in Local Government. Position local governments in the Coastal Bend as leaders in alternative energy through their utilization of alternative energy sources, as well as policies and incentives that encourage alternative energy use in the community.  Renewable Energy Policy. Develop a local government energy use policy to promote purchase of electricity from renewable sources and promote its adoption by local governments in the area.  Alternative Vehicle Fuels Study. Conduct an analysis of alternative fuels for vehicles and equipment at all governmental units and public agencies in the region, including opportunities to collaborate with other large public and private fleets (e.g., State of Texas). Include an assessment of grants and other funding opportunities for conversion to alternative fuels.  Alternative and Renewable Fuels Policy Committee. Establish an  Alternative and Renewable Fuels Policy Committee. |

| Strategy<br>SEN 7   | Preservation of Natural Environment. Promote conservation of the region's natural assets and environment while capitalizing on responsible ways to improve quality of life and increase visitors to the region.  | Lead Partner  | Status   |
|---------------------|--|---|----------|
| Strategy<br>SEN 7.1 | Environmental Lands Protections. Develop a comprehensive map of environmentally significant lands in the Coastal Bend that identify existing protected lands and potential new land acquisitions, and incorporate strategies to reduce speculation on such properties.                                     | Coastal Bend Bays and<br>Estuaries  |          |
| Strategy<br>SEN 8   | Clean Coastlines and Beaches. Make clean coastlines and beaches a top priority, ensuring scenic views and enhancing enjoyment by residents and tourists alike.   | Lead Partner  | Status   |
| Action<br>SEN 8.1   | Community-Supported Coastal Bend Beach Stewardship. Create a task force to develop and promote community-based beach stewardship through awareness-building and educational campaigns.   | City of Corpus Christi Parks and Recreation Department  | <b>-</b> |
| Action<br>SEN 8.2   | Storm Water Pollution Reduction. Assess existing storm water management policies and condition of major storm water facilities in the Coastal Bend. Develop updated policies to address repair/replacement of aging systems and the design of new systems including the incorporation of new technologies. | City of Corpus Christi Storm<br>Water Department  | <b>-</b> |
| Action<br>SEN 8.3   | Beach Pollution Regulations. Enforce existing regulations to reduce beach pollution such as storm drain impacts from neighborhood grass/leaves cleanup, industry pollution contributions and littering.  | City of Corpus Christi<br>Planning/ Environmental<br>Services Department, Nueces<br>County Island Park Board,<br>City of Port Aransas | -        |

| Action<br>SEN 8.4 | · · · · · · · · · · · · · · · · · · ·  | City of Corpus Christi Public<br>Information Office, Nueces<br>County Island Park Board,<br>City of Port Aransas |  |
|-------------------|--|--|--|
| Action<br>SEN 8.5 | <b>Programs.</b> Develop and initiate a program providing local businesses and groups the opportunity to "adopt" a section of beach or shoreline to clean and maintain. The program should | No Lead Partner  |  |
|                   | identify an application process, funding, and acknowledgement (such as signs) of the groups taking responsibility.   |  |  |

|                    | n, Air and Water Quality  | l  | la     |
|--------------------|---|--|--------|
| Strategy<br>SEN 9  | Pollution Regulation Enforcement. Promote and support proactive enforcement of air and water pollution regulations in the Coastal Bend region by responsible regulatory and enforcement agencies.   | Lead Partner   | Status |
| Action<br>SEN 9.1  | Air Pollution Sources. Conduct regular air pollution inventories and assessments/apportionments in the Coastal Bend, identifying both sources of emissions and types of "criteria air pollutants" (carbon monoxide, lead, nitrogen dioxide, ozone, particulate matter and sulfur dioxide).  | City of Corpus Christi<br>Environmental Services<br>Department             |        |
| Action<br>SEN 9.2  | Air Pollution Prevention Education. Develop and deliver educational programs on identified sources of air emissions with recommendations for their reduction, focusing on industrial and workplace settings (i.e., development of training manuals, guidelines, best practices) as well as the general public, community awareness and schools (i.e., education through media coverage, exhibits, curricula).   | Texas A&M University-Corpus<br>Christi Pollution Prevention<br>Partnership |        |
| Action<br>SEN 9.3  | Water Pollution Sources. Identify, speciate* and apportion sources of water pollution through regularly conducted research including sampling, speciating, upstream Geographic Information Systems (GIS) research and tracking, testing and monitoring. *Speciation: breaking down an overall pollutant reading into its individual components by type and percentage.  | City of Corpus Christi Water<br>Department                                 |        |
| Action<br>SEN 9.4  | Water Pollution Prevention Education. Develop and deliver educational programs on identified sources and types of water pollution with recommendations for their reduction, focusing on industrial and workplace settings (i.e., development of training manuals, guidelines, best practices, land and agricultural management practices) as well as the general public, community awareness and schools (i.e., education through media coverage, exhibits, curricula). | City of Corpus Christi   |        |
| Action<br>SEN 9.5  | Funding for Air and Water Pollution Reduction. Dedicate a percentage of air and water pollution fines (whether by TCEQ, City or EPA) to local programs or initiatives that strive to reduce pollution.  | Texas Commission on<br>Environmental Quality                               |        |
| Strategy<br>SEN 10 | Planning for Air and Water Quality. Encourage development and implementation of long-term plans to promote further reduction of air and water pollution in the Coastal Bend.  | Lead Partner   | Status |
| Action<br>SEN 10.1 | Corpus Christi Air Quality Group. Resurrect the Corpus Christi Air Quality Group, a technical-based collaboration (City, Counties, Industry, University) to plan, model, and recommend actions to keep this region in attainment with accepted air quality standards.   | Texas A&M University-Corpus<br>Christi Pollution Prevention<br>Partnership |        |

| oustailiai         | ole Environment   |   |          |
|--------------------|---|---|----------|
| Action<br>SEN 10.2 | Storm Water Capital Improvements. Include water quality criteria in the City of Corpus Christi Capital Improvement provisions prioritizing projects that protect Corpus Christi and Oso bays.   | City of Corpus Christi<br>Engineering Department  |          |
| Action<br>SEN 10.3 | <b>Storm Water Quality Standards.</b> Encourage development of storm water quality criteria in the Coastal Bend.  | City of Corpus Christi Storm<br>Water Department  |          |
|                    | <b>Construction Pollutant Mitigation.</b> Develop and implement model pollution prevention guidelines for future development and construction and disseminate this information throughout the region.   | City of Corpus Christi Storm<br>Water Department  |          |
| Action<br>SEN 10.5 | Storm Water Pollution Enforcement. Strengthen local enforcement of existing state and federal storm water requirements through improved coordination between local and State governments, increased funding for local compliance, and enhanced public information and outreach programs.                              | City of Corpus Christi Storm<br>Water Department  |          |
| Strategy<br>SEN 11 | Protection of Coastal Water Quality. Maintain our coastal waters in pristine condition so that aquatic life is sustained and residents and visitors continue to enjoy the region.   | Lead Partner  | Status   |
| Action<br>SEN 11.1 | Water Quality Monitoring. Support an increased level of water quality monitoring of Coastal Bend bays and estuaries to ensure ecosystem health.   | City of Corpus Christi Water<br>Department, Texas<br>Commission on<br>Environmental Quality | <b>-</b> |
| Action<br>SEN 11.2 | ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '   | Texas A&M University Corpus<br>Christi –Center for Coastal<br>Studies                       |          |
| Action<br>SEN 11.3 | Impaired Waters List. Conduct ongoing evaluation of new data and coordinate with the Texas Commission on Environmental Quality (TCEQ) on revisions to the 303(d) list (Impaired Waters List).   | Lead Partner Pending  |          |
| Action<br>SEN 11.4 | Non-Point Contamination Management. Implement plans to improve capture and management of non-point contamination during high runoff events. Provide on-going support and implement plans to address elevated levels of contaminants, trash and debris deposited into the bay from storm drains and non-point sources. | City of Corpus Christi<br>Engineering Department  | -        |
| Action<br>SEN 11.5 | Compliance Support of National Pollutant Discharge Elimination System (NPDES) and Non-Point Source Control Needs. Provide on-going support of compliance assistance to small businesses and industries in the region that are subject to NPDES permit program or have non-point source control needs.                 | Texas Commission on<br>Environmental Quality  |          |
| Action<br>SEN 11.6 | <b>Drainage and Dumping.</b> Improve our storm water drainage system and educate citizens on impacts of dumping.  | City of Corpus Christi Storm<br>Water Department  |          |
| Strategy<br>SEN 12 | Clean Industrial Development. Solicit new, non-polluting industries to locate in the Coastal Bend, encouraging economic development that does not compromise the region's continued environmental quality.  | Lead Partner  | Status   |
| Action<br>SEN 12.1 | <b>Profiles of "Clean Industries."</b> Develop a "Clean Industries" profile for use by economic development commissions in their marketing efforts to specifically focus on business clusters that support other Coastal Bend sustainable initiatives.  |   |          |
|                    | <u> </u>  | <u> </u>  | L        |

| SEN 12.2 | Economic Development "Clean Industry" Marketing.  Expand, enhance and focus business development activities in the Coastal Bend on clean industry. Market the Coastal Bend to clean industry entrepreneurs looking for a location, including industries such as sustainable energy production, recycling, and desalination. | Corpus Christi Regional<br>Economic Development<br>Corporation | Underway |
|----------|---|--|----------|
|          | Sustainable Development Tax Incentives. Provide tax incentives for local sustainable development projects to encourage investment in the Coastal Bend.  | Corpus Christi Regional<br>Economic Development<br>Corporation |          |

| Sustaina            | bility, Recycling and Conservation   |  |          |
|---------------------|--|--|----------|
| Strategy<br>SEN 13  | A "Green" Minded Community. Establish the Coastal Bend as a "green-minded" region where residents and businesses value and take responsibility for the environment and sustainability. No supporting actions are proposed at this time.  | Lead Partner   | Status   |
| Strategy<br>SEN 14  | Planning for Sustainability. Integrate sustainability into local city planning, with green buildings and development that preserve open spaces and natural habitats.   |  | Status   |
| Action<br>SEN 14.1  | Open Space and Natural Habitat Plan. Develop an open space and natural habitat plan for the region (Nueces and San Patricio Counties) for presentation to the appropriate local governments for adoption.  | Lead Partner Pending   |          |
| Action<br>SEN 14.2  | Green Building Code. Develop model green building code amendments that can be presented to local communities. Implementation should focus on providing rewards and incentives for green building with major requirements held until the product reaches local acceptance.              | City of Corpus Christi<br>Development Services<br>Department   | <b>-</b> |
| Action<br>SEN 14.3  | Green Development Review. Establish regional task force to review development regulations in Coastal Bend cities and counties determining amendments that would improve the sustainability of future development.  | City of Corpus Christi<br>Development Services<br>Department   |          |
| Strategy<br>SEN 15  | "Zero Consumption" Community. Develop partnerships that help Corpus Christi become a self-reliant, "zero-consumption" community that recycles 100 percent of its waste and develops its own sustainable sources for water and energy. No supporting actions are proposed at this time. | Lead Partner   | Status   |
| Strategy<br>SEN 16  | Recycling Leader. Encourage residents to participate in comprehensive, user-friendly recycling programs and position the Coastal Bend as a recycling leader.   | Lead Partner   | Status   |
| Action<br>SEN 16.1  | <b>Major Recycling Facility.</b> Recruit a major recycling facility that provides local jobs, processes materials from across the region, and reduces waste sent to landfills.   | City of Corpus Christi Solid<br>Waste Services Department      |          |
| Action<br>SEN 16.2  | <b>Recycling Awards Program.</b> Implement a recycling awards program to provide incentives (gift certificates/cash rebates) for Coastal Bend residents.   | City of Corpus Christi Solid<br>Waste Services Department      |          |
| Action<br>SEN 16.3  | <b>Recycling Campaign.</b> Support the City of Corpus Christi's "Reduce, Reuse, Recycle!" campaign through neighborhood coalitions such as the Neighborhood Watch Program. Expand campaign through the following:  | City of Corpus Christi Clean<br>City Advisory Committee        |          |
| Action<br>SEN 16.3A | >Increase annual E-Recycling events to a semi-annual and/or quarterly basis to increase awareness and participation in recycling unwanted computers, computer accessories, monitors, game consoles, printers, scanners, fax machines, cell phones, and other small electronics.        | City of Corpus Christi<br>Environmental Services<br>Department |          |
| Action<br>SEN 16.3B | that go beyond curbside recycling; partner with local media to publicize winners as a public service.  | City of Corpus Christi Solid<br>Waste Services Department      |          |
| Action<br>SEN 16.4  | <b>Recycling Performance Metrics.</b> Identify and implement communitywide performance measures to gauge the Coastal Bend's recycling progress.  | City of Corpus Christi Solid<br>Waste Services Department      |          |

#### **Safe, Healthy Communities**

| Legend | No Progress Reported | No Lead Parter Designated |  | Initiated | Ongoing or Completed | • |  |
|--------|----------------------|---------------------------|--|-----------|----------------------|---|--|
|--------|----------------------|---------------------------|--|-----------|----------------------|---|--|

Progress on some actions occurred even without the benefit of a lead partner.

#### **Crime and Safety**

| Crime and         | u Saiety   |   |        |
|-------------------|--|---|--------|
| SHC 1             | A Safe Region for All. Promote a safe region for all Coastal Bend residents and visitors, with safe streets, schools, neighborhoods, parks and urban areas.  | Lead Partner  | Status |
| Action SHC 1.1    | <b>Expansion of Neighborhood Watch Programs.</b> Expand Neighborhood Watch programs throughout the Coastal Bend.   | City of Corpus Christi Police<br>Department   |        |
| Strategy<br>SHC 2 | Emergency Preparedness. Encourage Coastal Bend institutions and residents to be well prepared for major emergencies, including natural disasters, pandemic illness, industrial accidents or other crises.  | Lead Partner  | Status |
| Action<br>SHC 2.1 | Hazards Preparedness Awareness Campaign. Design a community awareness campaign to distribute all-hazards information throughout the Coastal Bend targeting new residents and families, to promote emergency preparedness and emphasize advance preparations and disaster recovery plans.             | City of Corpus Christi Fire<br>Department - Emergency<br>Operations Center                                      |        |
| Action<br>SHC 2.2 | Small Business Hazards Preparedness Workshops. Hold informational workshops for small business owners in the Coastal Bend to help them prepare for emergencies and assist with recovery efforts.   | Del Mar College Center for<br>Economic Development,<br>American Red Cross Coastal<br>Bend – Texas Chapter       |        |
| Action<br>SHC 2.3 | Neighborhood Block Captain System. Establish a neighborhood block captain system, utilizing existing voting precinct boundaries, to promote emergency preparedness. Enhance the 2-1-1 system, identifying residents with special needs who require assistance before, during, or after an emergency. | City of Corpus Christi Police<br>Department   |        |
| Strategy<br>SHC 3 | Enhanced Law Enforcement. Enhance law enforcement training, presence and collaboration throughout the Coastal Bend to reduce crime in specific areas including burglaries, robberies, gang activity, and graffiti, and encourage children and youth to lead crime-free lives.                        | Lead Partner  | Status |
| Action<br>SHC 3.1 | Regional Crime Response Commission. Form a regional crime response commission to design and promote crime reduction strategies for the region, including auto, home and business burglaries and robberies.   | San Patricio County Judge,<br>Nueces County Sheriff's<br>Department   |        |
| Action<br>SHC 3.2 | <b>Graffiti Elimination.</b> Design and promote a regional strategy to eradicate graffiti that includes prevention, prosecution, and removal.  | City of Corpus Christi Graffiti<br>Task Force   |        |
| Action<br>SHC 3.3 | Public Safety Museum. Design, fund and develop a museum dedicated to the theme of public safety, utilizing the old City of Corpus Christi jail located at 1616 Martin Luther King Dr.  | City of Corpus Christi Police<br>Department's Citizens Police<br>Academy Alumni, City of<br>Corpus Christi Fire |        |
| Action<br>SHC 3.4 | Gang Intervention Program. Design and implement an antigang intervention program that identifies at-risk youth and develops an intervention process with family members to prevent gang involvement. Share with San Patricio County.   | City of Corpus Christi Police<br>Department   |        |

### Poverty and Social Welfare

| Strategy     | Reduction of Poverty, Homelessness and Mental Illness.  | Lead Partner | Status                                  |
|--------------|---|--------------|---|
|              | Respond to the region's most needy residents, with continual efforts to reduce or eliminate poverty, homelessness and |              |   |
|              | untreated mental illness. No supporting actions are proposed at this time.  |              |   |
| ************ |   |              | *************************************** |

#### **Safe, Healthy Communities**

| Strategy<br>SHC 5 | Food, Shelter and Supportive Services. Promote appropriate food, shelter and supportive services for indigent and domestic violence victims, ensuring no one has to sleep on the streets.  | Lead Partner                      | Status |
|-------------------|--|-----------------------------------|--------|
| Action<br>SHC 5.1 | Mentally III and Homeless Intervention Team. Create an advocacy team of representatives from public and private agencies, the courts, health care and advocacy to directly intervene with homeless, mentally ill community members who are in constant contact with the law and would benefit from direct interaction with caring professionals. | CHRISTUS Spohn Hospital<br>System |        |
| Action<br>SHC 5.2 | Community Support To Reduce Homelessness. Convene a regional forum of Coastal Bend agencies serving the homeless to encourage the community to become involved in and support reduction of homelessness.   | Homeless Issues Partnership (HIP) |        |
| Action<br>SHC 5.3 | Domestic Abuse Reduction. Expand free-of-charge core services for domestic violence victims, including shelter, case management, legal advocacy, counseling, and services for youth. Increase primary prevention programs to change social attitudes that condone violence against women.  | Women's Shelter of South<br>Texas |        |
| Strategy<br>SHC 6 | Poverty Prevention Education. Enhance educational programs and economic development activities in the Coastal Bend to reduce and prevent conditions that create poverty.  No supporting actions are proposed at this time.   | Lead Partner                      | Status |

**Quality of Life and Livability** 

| Strategy<br>SHC 7                       | Clean, Affordable, Livable Communities. Promote clean, livable and affordable places in our communities, where people are able to meet their economic, educational, health and cultural needs. | Lead Partner | Status |
|---|--|--------------|--------|
| *************************************** | I  | <br>         |        |

#### **Community Pride, Appearance and Cleanliness**

|                   | Neighborhood Health, Safety and Pride. Establish a greater sense of health, safety and pride in all neighborhoods, promoting ownership in and responsibility for our community.  | Lead Partner  | Status |
|-------------------|--|---|--------|
| Action<br>SHC 8.1 | Homeowner Educational Campaign. Develop an educational campaign helping homeowners to "Know the Code!" and utilize the public access channel for "Did You Know?" segments so that they understand homeowner maintenance requirements identified in the Housing Code. | City of Corpus Christi Public Information Office              |        |
|                   | <b>PRIDE Campaign.</b> Develop a PRIDE campaign component that establishes residential and homeowners' involvement, stewardship, and ownership of their neighborhoods.   | City of Corpus Christi<br>Neighborhood Services<br>Department |        |
| 0,                | Elimination of Litter. Eliminate litter on streets and beaches, with accessible public trash cans and responsible residents who dispose of trash properly. No supporting actions are proposed at this time.  | Lead Partner  | Status |

#### **Health and Wellness**

| Strategy<br>SHC 10 | Healthy Lifestyles. Encourage and promote healthy lifestyles for all Coastal Bend residents, promoting outdoor activities, exercise and fitness, and working to reduce incidents of obesity, diabetes, and related health issues.   | Lead Partner                                 | Status |
|--------------------|---|--|--------|
| Action<br>SHC 10.1 | Diabetes and Obesity Health Issues Plan. Encourage existing coalitions in the Coastal Bend that are addressing diabetes and obesity issues to strengthen their efforts by partnering with restaurants and grocery/food stores to identify and promote food choices that have high nutritional quality. Develop a coordinated community awareness campaign. Recruit and promote participating business partners. | Coastal Bend Diabetes<br>Community Coalition |        |

### **Safe, Healthy Communities**

| Action<br>SHC 10.1A              | >Develop an advertising campaign with a recognizable trademark/seal of approval that would allow easily identifiable food choices of high nutritional quality in area restaurants.   | Coastal Bend Diabetes<br>Community Coalition   |        |
|----------------------------------|--|--|--------|
| Action<br>SHC 10.1B              | >Partner with restaurants and stores to encourage better food choices and partner with stores to place better-quality items (such as 100 calorie packets) in the "impulse buy"   | Coastal Bend Diabetes Community Coalition  |        |
| Action<br>SHC 10.1C              | >Partner with quick stop/convenience stores to provide fresh fruits and vegetables and other high quality items.   | Coastal Bend Diabetes Community Coalition  |        |
| Action<br>SHC 10.1D              | >Develop a book and/or website with names of stores and restaurants that are participating partners in the program. Provide examples of healthy choices and other information. Allow stores that participate to use the trademark/seal of approval in their advertising.   | Coastal Bend Diabetes<br>Community Coalition   |        |
| Action<br>SHC 10.1E              | >Promote smaller food portions options for restaurant and food service providers.  | Coastal Bend Diabetes Community Coalition  |        |
| Action<br>SHC 10.2               | Obesity Issues and Community Planning. Provide the Center for Disease Control (CDC) report titled <i>Recommended Community Strategies and Measurements to Prevent Obesity in the United States</i> (Morbidity and Mortality Weekly Report MMWR, 58:RR-7, July 24, 2009) as an electronic download to local planning agencies and governments for their use in planning future construction.  | San Patricio Health Advisory<br>Committee  |        |
| Action<br>SHC 10.3               | <b>Supermarket Availability.</b> Improve geographic availability of supermarkets in underserved areas in Nueces and San Patricio Counties.   | No Lead Partner  |        |
| Action<br>SHC 10.4               | School Physical Education Requirement. Increase youth physical activity by requiring Physical Education for each school grade and expand activity choices for life-long fitness  | Corpus Christi Independent<br>School District  |        |
|                                  | skills.  |  | V      |
|                                  |  | Lead Partner   | Status |
|                                  | Improved Health Care Access. Improve healthcare services and public transportation to healthcare agencies for all Coastal Bend residents, specifically the elderly, residents in rural communities and outlying areas of Nueces and San  | Coastal Bend Council of<br>Governments/ Transportation<br>Coordination Network   | Status |
| SHC 11                           | Improved Health Care Access. Improve healthcare services and public transportation to healthcare agencies for all Coastal Bend residents, specifically the elderly, residents in rural communities and outlying areas of Nueces and San Patricio counties, and expectant mothers.  Medical and Medical Transportation Services Awareness. Develop an educational campaign to strengthen communications and networking that improves awareness of medical and medical transportation services available to all residents.  Community Medical Providers Listing. Research, prepare, and publish a listing of all health care facilities, including community clinics and other providers, that can be distributed in both Nueces and San Patricio Counties to educate  | Coastal Bend Council of Governments/ Transportation  | Status |
| Action SHC 11.1  Action SHC 11.1 | Improved Health Care Access. Improve healthcare services and public transportation to healthcare agencies for all Coastal Bend residents, specifically the elderly, residents in rural communities and outlying areas of Nueces and San Patricio counties, and expectant mothers.  Medical and Medical Transportation Services Awareness. Develop an educational campaign to strengthen communications and networking that improves awareness of medical and medical transportation services available to all residents.  Community Medical Providers Listing. Research, prepare, and publish a listing of all health care facilities, including community clinics and other providers, that can be distributed  | Coastal Bend Council of<br>Governments/ Transportation<br>Coordination Network  Coastal Bend Health Education Center, San Patricio County Medical                    | Status |
| Action SHC 11.1  Action SHC 11.1 | Improved Health Care Access. Improve healthcare services and public transportation to healthcare agencies for all Coastal Bend residents, specifically the elderly, residents in rural communities and outlying areas of Nueces and San Patricio counties, and expectant mothers.  Medical and Medical Transportation Services Awareness.  Develop an educational campaign to strengthen communications and networking that improves awareness of medical and medical transportation services available to all residents.  Community Medical Providers Listing. Research, prepare, and publish a listing of all health care facilities, including community clinics and other providers, that can be distributed in both Nueces and San Patricio Counties to educate residents and improve access to healthcare.  Comprehensive Regional Healthcare Center. Promote the formation and development of a comprehensive regional healthcare center in the Coastal Bend that provides a full range of medical services, reducing the need for local residents to travel to other cities for medical care. No | Coastal Bend Council of<br>Governments/ Transportation<br>Coordination Network  Coastal Bend Health<br>Education Center, San<br>Patricio County Medical<br>Societies |        |

#### **Safe, Healthy Communities**

#### Recreation

| Strategy<br>SHC 14 | Recreational Facilities. Increase the number of recreational facilities and playing fields, including hiking and biking trails located throughout the Coastal Bend region.   | Lead Partner   | Status |
|--------------------|--|--|--------|
| Action<br>SHC 14.1 | Regional Hike and Bike Trail. Form a regional advisory committee to review current hike/bike trails plans to assess possible interconnections with existing trails. Develop and promote city-wide and regional trails to encourage community health. | City of Corpus Christi Parks and Recreation Department | -      |
| Strategy<br>SHC 15 | Outdoor Adventure Opportunities. Encourage Coastal Bend residents to take full advantage of wellness opportunities based on outdoor adventures and our natural environment. No supporting actions are suggested at this time.                        | Lead Partner   | Status |

|                    | time.   |   |   |
|--------------------|---|---|---|
| Seniors.           | Youth and Families  | ***************************************   | *************************************** |
|                    | Increased Parent Education and Involvement. Foster greater involvement of Coastal Bend parents with their families and children, promoting healthy early childhood development and strengthening local families.  | Lead Partner  | Status                                  |
| Action<br>SHC 16.1 | Volunteers for Healthy Children. Recruit parent volunteers through the schools and PTAs to help promote and /or sponsor exercise and nutritional activities such as parent-child health fairs and physical activity events.   | Corpus Christi Council of PTAs  |   |
| Action<br>SHC 16.2 | Guide for Healthy Children. Develop a local guide to activities for healthy children, including nutritional and health-related parent-child activities, and learning opportunities that focus on specific at-risk groups and communities. Involve schools, PTAs and parent volunteers in planning and developing the guide. | Texas AgriLife Extension<br>Service   |   |
| Action<br>SHC 16.3 | Wellness/Fitness Events. Plan, organize, and conduct regularly scheduled Wellness/Fitness events for families and children, highlighting the importance of exercise, meal planning and food preparation, and physical activities that address obesity, diabetes and other health issues.                                    | Corpus Christi Food Bank,<br>CHRISTUS Spohn Health<br>System  |   |
| Strategy<br>SHC 17 | Activities for Children, Families and Youth. Promoted and encourage development of safe, appropriate activities and entertainment venues for children, teenagers, and families throughout the Coastal Bend where their social, recreational and networking needs can be met.  | Lead Partner  | Status                                  |
| Action<br>SHC 17.1 | Youth Focus Groups on Recreation and Social Needs. Conduct a series of youth focus groups (ages 10 to 21) in communities throughout the Coastal Bend to identify activities and venues that would better meet their recreational and social needs and enhance their quality of life.  | Texas AgriLife Extension<br>Service, City of Corpus Christi<br>Parks and Recreation<br>Department, Communities in<br>Schools, Inc.          |   |
| 17.1A              | >Engage interested businesses and organizations serving youth and other public entities to analyze youth focus groups' results and determine how recreational and social networking needs and expectations can be addressed in the arena of activities and venues for youth.  | Texas AgriLife Extension<br>Service, City of Corpus Christi<br>Mayor's Commission on<br>Children and Youth,<br>Communities in Schools, Inc. |   |
| Strategy<br>SHC 18 | Health and Safety of Children. Focus on ensuring the health and safety of children in the Coastal Bend.   | Lead Partner  | Status                                  |
| Action<br>SHC 18.1 | Prenatal Care. Develop and implement a comprehensive program to help ensure that all children born in the Coastal Bend receive adequate and appropriate prenatal care.  | City-County Health<br>Department  |   |
| Strategy<br>SHC 19 | Supportive Lifestyle for Seniors. Promote supportive lifestyles for senior citizens and retirees, including quality health care, affordable housing, active senior centers throughout the region, and related amenities, services and activities. No suggested plans are proposed at this time.                             | Lead Partner  | Status                                  |

### **Community Identity** and **Leadership**

| Legend | No Progress Reported | No Lead Parter Designated | Initiated | Ongoing or Completed |  |
|--------|----------------------|---------------------------|-----------|----------------------|--|

Progress on some actions occurred even without the benefit of a lead partner.

#### Governance

| Strategy<br>CIL 1 | Enhanced Coastal Bend Governance. Enhance the governance process across the Coastal Bend region, promoting more effective program and service delivery, greater transparency, accountability and responsiveness to constituent needs, and increased public-private collaboration and sharing of resources for the common good. | Lead Partner  | Status |
|-------------------|--|---|--------|
| Action<br>CIL 1.1 | Strategic Plan Sharing. Utilize BoldFuture for the Coastal Bend (BFCB) website to serve as repository of planning documents for all public and non-profit organizations in Nueces and San Patricio counties. BFCB should issue a letter to all entities inviting them to submit their strategic plan to the website.           | Texas A&M University-Corpus<br>Christi, Del Mar College             |        |
| Action<br>CIL 1.2 | Local Taxing Authorities Conference. Convene a conference of all local and regional governmental taxing authorities in the Coastal Bend to share best practices, identify areas of duplication, and identify opportunities for improved communication and collaboration.   | Nueces and San Patricio<br>County Judges                            |        |
| Action<br>CIL 1.3 | Regional Grants Clearinghouse. Establish a consortium of existing resource development professionals to identify and coordinate grant opportunities for BoldFuture initiatives.  | Association of Fundraising<br>Professionals Coastal Bend<br>Chapter |        |
| Strategy<br>CIL 2 | Forward-Thinking Governance. Promote unity through a common vision to facilitate positive innovation, progress and inclusivity.  | Lead Partner  | Status |
| Action<br>CIL 2.1 | BoldFuture Vision Marketing. Develop and implement a comprehensive marketing and ad campaign to promote the BoldFuture vision and keep BoldFuture activities and accomplishments in the public eye.  | Texas A&M University-Corpus<br>Christi, Del Mar College             |        |

| Leadersh          | nip  |  |        |
|-------------------|--|--|--------|
| Strategy<br>CIL 3 | Citizen Leadership. Encourage and support Coastal Bend citizens in developing their interest in, knowledge of and participation in public affairs, taking on greater leadership roles in their communities.  | Lead Partner                             | Status |
| Action<br>CIL 3.1 | Successful Volunteer Recognition. Develop a campaign recognizing citizen service contributions and recruiting additional individuals to become involved in volunteer services.   | Volunteer Center of the Coastal Bend     |        |
| 3.1A              | >Volunteer Rewards Program. Identify and coordinate non-<br>monetary volunteer rewards opportunities such as<br>free/reduced admission to community attractions, events,<br>performances and classes.  | Executive Directors Group                |        |
| Strategy<br>CIL 4 | <b>Developing Youth Leaders.</b> Educate and prepare Coastal Bend youth to assume greater leadership roles in community affairs, eventually "taking the reins" in moving the community forward.  | Lead Partner                             | Status |
| Action<br>CIL 4.1 | Early "Character First" Program Integration. Work with local school districts to integrate appropriate elements of the Character First program (strengthening relationships, improving communication, building teamwork) into an educational strategy to engage the future workforce at the earliest possible opportunities. | City of Corpus Christi Mayor's<br>Office |        |

### **Community Identity** and **Leadership**

| Action   | Youth Leadership Program. Re-initiate the Youth Leadership No Leadership | d Partner |  |
|----------|--|-----------|--|
| CIL 4.2  | program utilizing donated space in governmental, educational             |           |  |
|          | or civic facilities, interfacing with the Mayor Emeritus Luther          |           |  |
|          | Jones Leadership Center, incorporating aspects of the                    |           |  |
|          | Character First initiative and drawing on the talents and                |           |  |
|          | volunteer support from Leadership Corpus Christi and the                 |           |  |
|          | local chapter of Leadership Texas.                                       |           |  |
| <u> </u> | J  |           |  |

|                   | gagement and Community Involvement   | ***************************************                   | *************************************** |
|-------------------|--|---|---|
| Strategy<br>CIL 5 | <u> </u>   | Lead Partner  | Status                                  |
| Action<br>CIL 5.1 | Improved Voter Participation. Broaden voter awareness and participation through communitywide get-out-the-vote campaigns and signage, and partnering with major employers to encourage greater turn-out.   | Corpus Christi  |   |
| Action<br>CIL5.2  | Voter Behavior and Participation Study. Commission a study on voter behavior to identify opportunities and strategies to improve voter engagement and participation, including the possibility of moving voting days in specific jurisdictions to improve voter turnout. | No Lead Partner   | <b>-</b>                                |
| Strategy<br>CIL 6 | Citizen Involvement in Local Communities. Encourage and engage Coastal Bend citizens to become more involved in the civic life of their communities.   | Lead Partner  | Status                                  |
| Action<br>CIL 6.1 | Civic Pride and Responsibility. Integrate community volunteerism into school activities such as athletics, band, clubs and honor societies, to build a greater sense of civic pride in and responsibility for the education of our youth.                                | Communities in Schools, Inc.                              |   |
| Action<br>CIL 6.2 | Public Office Boot Camp. Develop a non-partisan leadership program that could be replicated throughout the region to encourage, support and prepare citizens for public service in elected office.   | Commerce  |   |
| Strategy<br>CIL 7 | Enhanced Civic Involvement. Enhance civic involvement in the Coastal Bend by engaging faith-based groups, schools, non-profits and businesses to become more involved and give back to their communities.  | Lead Partner  | Status                                  |
| Action<br>CIL 7.1 | <b>Sea City Work Camp.</b> Expand the efforts of Sea City Work Camp for youth and adults to make housing repairs in low-income neighborhoods. Promote the concept to other faithbased groups.  | Corpus Christi District of the<br>United Methodist Church |   |
| Action<br>CIL 7.2 | Engagement of Faith-Based and Civic Groups. Strengthen efforts to involve faith-based groups in addressing community needs.  | Volunteer Center of the<br>Coastal Bend                   |   |
| Strategy<br>CIL 8 | Recognition and Unity in Diversity. Encourage people from all areas of the Coastal Bend to celebrate their cultural uniqueness, while still identifying themselves as South Texans.  | Lead Partner  | Status                                  |
| Action<br>CIL 8.1 | Cultural Diversity and Community Events. Celebrate the Coastal Bend communities' cultural diversity through inclusion of broader multi-cultural offerings in existing community events and development of future community-wide activities.                              | Texas A&M University-Corpus<br>Christi                    |   |
| Action<br>CIL 8.2 | Calendar of Major Ethnic and Cultural Events. Develop a printed regional calendar of ethnic and cultural events utilizing photos of the myriad of festivals, celebrations, and cultural activities. Secure sponsor(s) to provide funding for printing.                   | Convention and Visitors<br>Bureau                         | <b>—</b>                                |

# Community Identity and Leadership

| Strategy<br>CIL 9  | Community-Based Role Models. Develop role modeling, mentoring, and leadership opportunities so that all Coastal Bend youth have role models and leaders from within their own communities from whom they can learn and be inspired. No supporting actions are proposed at this time.   | Lead Partner  | Status   |
|--------------------|--|---|----------|
| Strategy<br>CIL 10 | Innovation, Creativity and Youth. Highlight innovation and creativity as hallmarks of the Coastal Bend, with educated and involved young people continuing to invest in their community's future.  | Lead Partner  | Status   |
| Action<br>CIL 10.1 | Student Conferences. Identify, support and promote community related conferences (such as EPICC - Environmental Protection In Corpus Christi Conference) created by students.  | Education Service Center<br>Region 2 and Regional P-16<br>Council | <b>—</b> |
| Action<br>CIL 10.2 | Regional Student Film and Video Festival. Develop, promote and fund a festival of film and video, produced and directed by junior and senior high school students and highlighting issues that most affect and concern youth, such as "brain drain," teen pregnancy, dropping out, drugs and their future.   | No Lead Partner   |          |
| Action<br>CIL 10.3 | Art in Open Spaces. Recruit private sector partners to donate venues and fixtures (i.e., sides of buildings, telephone boxes, light poles, etc.) for artists to create paintings, murals, and other art forms, for public display to enrich the environment and enhance civic pride. Coordinate artists and locales and promote both work-in-progress and finished art pieces. | City of Corpus Christi Graffiti<br>Task Force                     |          |
| Local Cu           | lture  |   |          |

| Strategy | Progressive City, Small Town Feel. Encourage an               | Lead Partner | Status |
|----------|---|--------------|--------|
| CIL 11   | environment of forward-thinking in the region that promotes a |              |        |
|          | more progressive, vision-driven Coastal Bend while            |              |        |
|          | maintaining our unique identity and "small-town" feel.        |              |        |
|          | No supporting actions are proposed at this time.              |              |        |
|          |   |              |        |