Wastewater Treatment Plant (WWTP) Consolidation



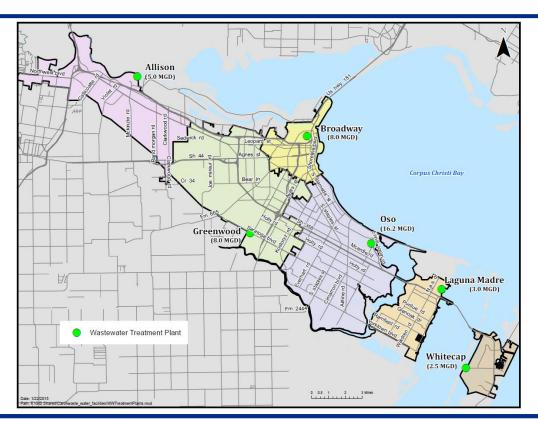
Council Update May 19, 2015



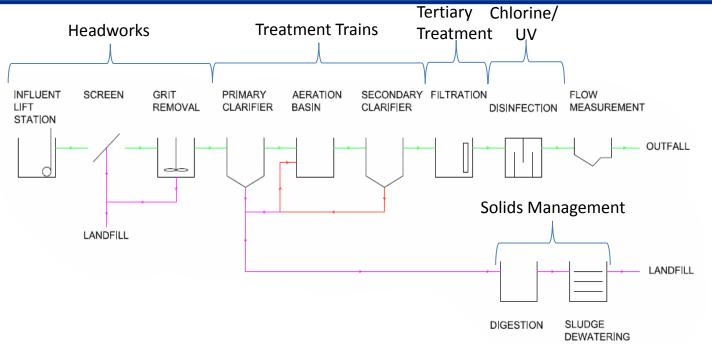
Outline

- Existing Wastewater Treatment Plant (WWTP) Condition
- Analysis to Date
- Path Forward







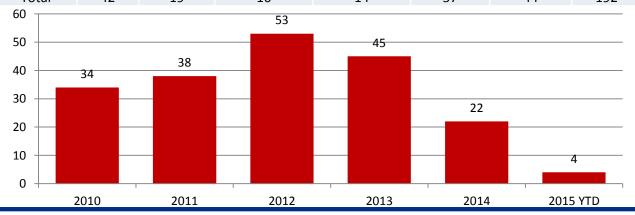








| | Violations - Total by Year and Plant 2010 through April 23, 2015 | | | | | | | |
|--|---|---------|----------|-----------|--------------|-----|----------|-------|
| | | | | | | | | |
| | | Allison | Broadway | Greenwood | Laguna Madre | Oso | Whitecap | Total |
| | 2010 | 4 | 0 | 7 | 0 | 7 | 16 | 34 |
| | 2011 | 18 | 2 | 1 | 1 | 6 | 10 | 38 |
| | 2012 | 3 | 6 | 1 | 6 | 22 | 15 | 53 |
| | 2013 | 8 | 7 | 1 | 6 | 21 | 2 | 45 |
| | 2014 | 9 | 4 | 6 | 1 | 1 | 1 | 22 |
| | 2015 YTD | 1 | 1 | 1 | 0 | 0 | 1 | 4 |
| | Total | 42 | 19 | 16 | 14 | 57 | 44 | 192 |





• Allison

- Internal improvements made to meet Ammonia Limit
- Lift Station and Disinfection
 Improvements Needed

Laguna Madre

 Construction Under Way for New Chlorine Disinfection Equipment

Greenwood

- UV System not designed to treat for Enterococci
- Consultant Selected during last RFQ





• Oso

- Phase 1 was intended to be short term and utilizes elevated Chlorine levels
- Lift Station and Headworks could fail at any time
- Unknown condition of the Aeration Equipment

Whitecap

 UV System not designed to treat for Enterococci





Analysis to Date

- Continue to Operate 6 WWTP
 - Major Capital Investment at 6 Locations
 - Rising Operating Costs
 - Future Plant Expansion
 - Development of Equipment Asset Management Program
 - Changing Water Quality
 Standards

- Phased Consolidation Plan Aimed at 1 WWTP
 - Large Capital Investment
 - Rerouting of Wastewater
 Collection System





Analysis to Date

- O&M Needs include
 - Asset Management
 - Labor
 - Electricity
 - Purification Chemicals
 - Solids Handling
 - Collection System Cleaning and Televising
- Capital Needs Include:
 - Plant Expansions
 - Recapitalization
 - Changing Permit Requirements
 - Rehabilitation and Replacement of Collection Lines

| 30 Year O&M Breakdown | | | | | | |
|-----------------------|-----------------|-------------------------|--|--|--|--|
| Plant | Total O&M | Average \$/1000 gallons | | | | |
| Greenwood | \$211,000,000 | \$2.30 | | | | |
| Oso | \$403,000,000 | \$2.35 | | | | |
| Broadway | \$174,000,000 | \$2.49 | | | | |
| Laguna Madre | \$94,500,000 | \$3.41 | | | | |
| Whitecap | \$70,200,000 | \$3.78 | | | | |
| Allison | \$155,000,000 | \$3.93 | | | | |
| Total | \$1,110,000,000 | \$2.65 (avg) | | | | |

❖ National Average for small plants \$1.23 - \$3.42 per 1000 gallons



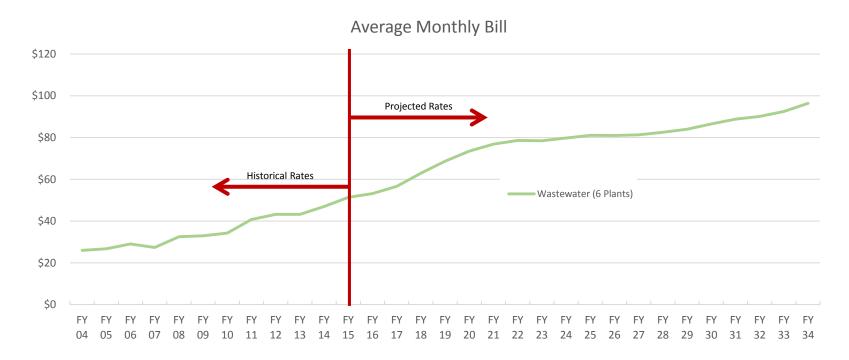
Analysis to Date

Analysis does Not Include

- Quality of effluent is improved
- Effluent truly becomes a Water Supply
- Consolidated sludge handling could become a commodity
- The plants are beyond their economic life
 - Additional repairs may be necessary at existing plants
- Co-Generation may become feasible
- Lower total cost to include redundancy needed for maintenance
- Construct above the flood plain
- Does not move any costs to raw water

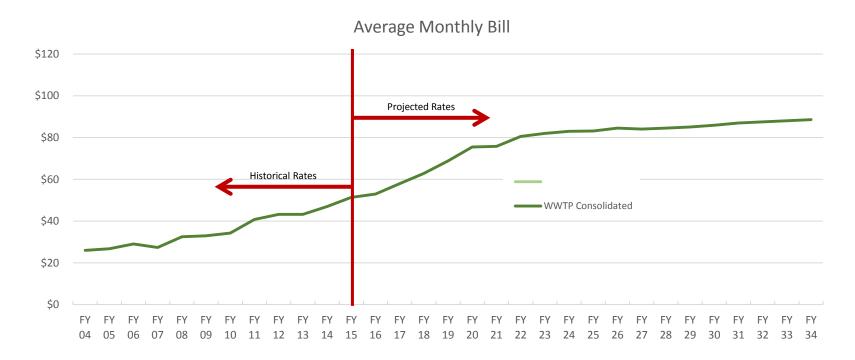


6 Plants



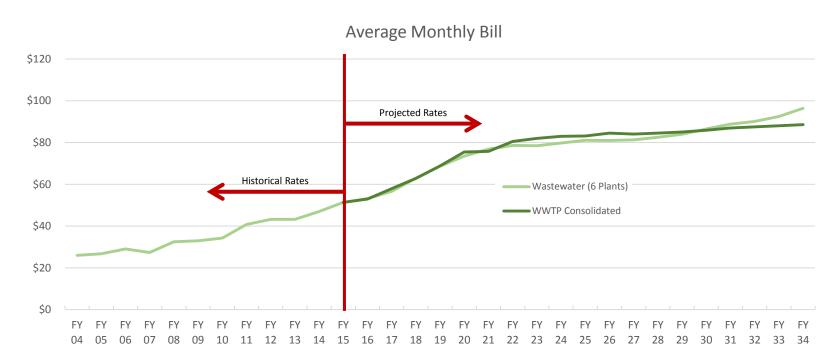


Regional Plant





Combined





Path Forward

- Continue Investment in Existing Wastewater Treatment Plants
- Prepare RFQ for the following services:
 - Evaluate WWTP site locations, size, outfall locations and/or other needs
 - Evaluate plant process alternatives and phasing
 - Develop final collection system reroute plan
 - Develop an Existing WWTPs Sustainment Plan
 - Develop Project Schedule
 - Develop Project Budget
 - Verify Rate Model
 - Identify Project Delivery Method
 - Plant Decommissioning Schedule & Land use alternatives
 - Develop permitting Strategy
 - Public involvement



Path Forward

• Alternatives Evaluations, Detailed Plan, Activity Sequence, Budget Development, Risk Mitigation • One Firm or Small Team **Program** • Deliverable: Optimal Plan of Actions and Programmatic Budget Development • \$ COUNCIL DECISION ON WASTEWATER TREATMENT PROGRAM DIRECTION • Establish Program Management Office • Procure Designers and Contractors • Simultaneously Manage Many Designers, Contractors and Stakeholders Program • Deliverable: Successfully Managed Program Manager • \$\$ • Sustain Existing WWTP's • Build new WWTP, Pipelines, Pump Stations, WWTP Decommissioning • Deliverable: Successfully Completed Projects **Implement**

\$\$\$\$\$

Program



Backup



Permit Standards

| WWTP | Allison | Broadway | Greenwood | Laguna Madre | Oso | Whitecap |
|----------------------------------|------------|------------|-----------|--------------|----------|----------|
| Permitted Annual Average Flow | 5 MGD | 10 MGD | 8 MGD | 3 MGD | 16.2 MGD | 2.5 MGD |
| 2-Hour Peak Flow | 15 MGD | 20 MGD | 24 MGD | 9 MGD | 97.2 MGD | 7.5 MGD |
| 2013 Treated Effluent | 2.7 MGD | 4.0 MGD | 5.4 MGD | 1.5 MGD | 11.4 MGD | 1.2 MGD |
| % of Permitter Flow* | 54% | 40% | 68% | 50% | 70% | 48% |
| 2013 Reuse | 0.04 MGD | | 0.31 MGD | 0.26 MGD | 0.20 MGD | 0.47 MGD |
| BOD | 20 mg/l | 20 mg/l | 10 mg/l | 20 mg/l | 20 mg/l | 20 mg/l |
| TSS | 20 mg/l | 20 mg/l | 15 mg/l | 20 mg/l | 20 mg/l | 20 mg/l |
| Ammonia | 12 - 4mg/l | | 3 mg/l | | 4 mg/l | |
| Entero | 35 | 35 | 35 | 35 | 35 | 35 |
| Copper | | .0241 mg/l | .013 mg/l | | | |

^{*} TCEQ requires expansion design when a plant is treating 75% of permitted annual average flow and construction to begin when a plant is treating 90% of permitted annual average flow

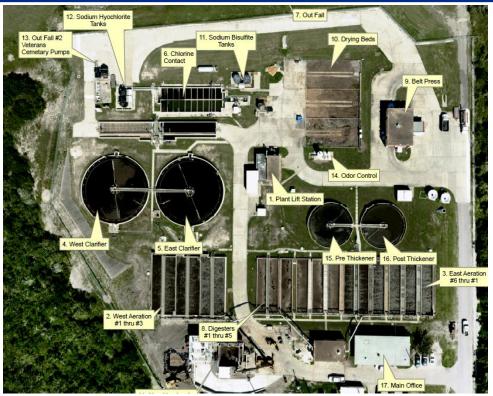


Processes

| WWTP | Allison | Broadway | Greenwood | Laguna Madre | Oso | Whitecap |
|-------------------------|----------|----------|-----------|--------------|----------|----------|
| Influent Lift Station | * | * | * | * | * | * |
| Screens | * | * | * | | * | * |
| Grit Removal | * | * | | | | |
| Primary Clarification | | | * | | | |
| Aeration | * | * | * | * | * | * |
| Secondary Clarification | * | * | * | * | * | * |
| Filtration | * | | | | | |
| Disenfection | Chlorine | υv | υv | Chlorine | Chlorine | υv |
| Digestion | * | * | * | * | * | * |
| Sludge Dewatering | * | * | * | * | * | * |



Allison WWTP



Year Constructed: 1965
Major Expansion: 1985
Capacity (MGD): 5
Peak (MGD): 15
Permitted: 2015



Allison WWTP





Allison WWTP







Oso WWTP



Year Constructed: 1941
Major Expansion: 1985
Capacity (MGD): 16.2
Peak (MGD): 98.3
Permitted: 2011



Oso WWTP





Greenwood WWTP



Year Constructed: 1959
Major Expansion: 1995
Capacity (MGD): 8
Peak (MGD): 24
Permitted: 2014



Greenwood WWTP









Laguna Madre WWTP



Year Constructed: 1971
Major Expansion: 1982
Capacity (MGD): 3
Peak (MGD): 9
Permitted: 2012



Laguna Madre WWTP





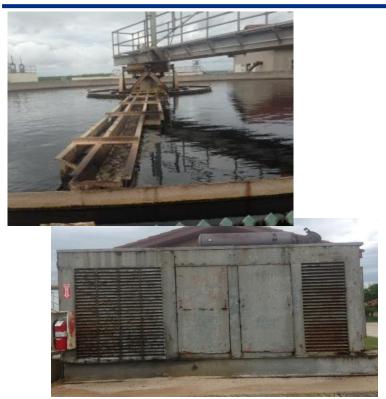
Whitecap WWTP



Year Constructed: 1974
Major Expansion: 1992
Capacity (MGD): 2.5
Peak (MGD): 7.5
Permitted: 2014



Whitecap WWTP







Broadway WWTP



| Year Constructed: | 2013 |
|-------------------|---------|
| Major Expansion: | |
| Capacity (MGD): | 8 |
| Peak (MGD): | 20 (40) |
| Permitted: | 2013 |